

Shrewsbury College
Annual Report and Financial Statements
Year Ended 31 July 2025

Shrewsbury College

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Reference and Administrative Details

Board of Governors

P Adams
J Barratt
D Blasczyk
A Caesar-Holden
S Greco
R Harrison
M Hartland
J Hoyland
J Jethwa
M Llewellyn
G Mills
E Musgrove
A Prichard
A Rao
A Robertson
R Sartain
C Sharp
J Staniforth
E Stroh
M Thompson
P Tucker
J Vernon

Clerk

Ms T Cottee

Senior management team

James Staniforth	-	Principal and CEO; Accounting Officer
Mark Brown	-	Vice Principal, Quality, Apprenticeships & Information
Donna Lucas	-	Vice Principal, People
Chris Sears	-	Vice Principal, A Level Studies
Matt Laws	-	Vice Principal, Vocational and Technical Education
Paul Partridge	-	Executive Director of Finance
Steve McAlinden	-	Assistant Principal, Curriculum Support

Principal and Registered Office

Welsh Bridge Campus, Priory Road, Shrewsbury, Shropshire, SY1 1RX

Professional advisors

External Auditors	Bishop Flemming LLP, Stratus House, Emperor Way, Exeter Business Park, Exeter, EX1 3QS
Internal Auditors	Validera, Sterling House, 97 Lichfield Street, Tamworth, B79 7QF
Bankers	NatWest, 8 Mardol Head, Shrewsbury, SY1 1HE Barclays, Leicester, L87 2BB
Solicitors	The college uses a variety of legal firms, dependent upon the matter under consideration

Strategic report

OBJECTIVES AND STRATEGY

The governing body present their annual report together with the financial statements and auditor's report for Shrewsbury College for the year ended 31 July 2025.

Legal status

Shrewsbury College is a designated Sixth Form College. The corporation was established under the Further and Higher Education Act 1992 for the purpose of conducting Shrewsbury College. The college is an exempt charity for the purposes of Part 3 of the Charities Act 2011.

Shrewsbury College Group was adopted as the college's formal name when the former College of Arts and Technology and Shrewsbury Sixth Form College merged in 2016. Nine years after this merger reference to the college as a "Group" was considered to no longer reflected the single institution, ethos and values that the college now has across all three of its campuses in Shrewsbury. On 10 July 2025 the Department for Education approved the change of name to Shrewsbury College, a name which more accurately reflects the college's single legal and functional structure.

Mission, Vision, Strategy and Objectives

The vision for Shrewsbury College is that every student makes outstanding progress.

The mission of Shrewsbury College is to:

- Provide outstanding academic and vocational education and training in order that all students progress to university or employment.
- Be a local centre of excellence for higher education.
- Be the college of choice.

To deliver the mission the college pursues four strategic goals as set out in the Strategic Plan adopted from September 2021. This strategic plan was originally adopted for four years, 2021-22 to 2024-25, and was subsequently extended for a fifth year, 2025-26.

Strategic Goals

- To deliver a high-quality impactful student experience.
- To create a strong culture and reputation.
- To build capacity to meet the growth in demand.
- To innovate and shape the future.

In achieving our goals, we strive to be student centred, to act with integrity, to be professional, to continuously seek to improve, to be positive and to be inclusive.

Resources

The college operates from three distinctive campuses within Shrewsbury: by the English Bridge on Abbey Foregate, by the Welsh Bridge on Priory Road, and at our campus on London Road. These campuses offer high quality subject specific facilities including well equipped classrooms and specialised workshops to support effective and high-quality teaching.

Tangible resources include land and buildings on three distinct campuses in Shrewsbury, fixtures & fittings, computer hardware & software, motor vehicles and plant & equipment.

Financial

At 31 July 2025 the college had £ 18.0 million (2023-24: £17.2m) of net assets (excluding defined benefit pension liabilities), and long-term debt of £1.22 million (2023-24: £1.51m).

People

The college employs 463 (2023-24: 450) people (expressed as full-time equivalents), of whom 203 (2023-24: 193) are teaching staff. Non-Teaching staff include apprenticeship assessors as well as other staff whose roles are dedicated to supporting our students both in the classroom and as part of their wider college life.

Reputation

The college has a very strong reputation locally and nationally. The strength of reputation is reflected in the significant growth in numbers of 16-18 year old students, predominantly as a result of growth in market share. The college has grown from 3,150 students in 2017 to 4,183 students in 2024-25.

The college was inspected by Ofsted in March 2025 and judged 'Outstanding' for Overall Effectiveness. The college was also judged as making a 'Strong' contribution to local, regional and national skills. The college was graded as 'outstanding' in nine of the ten judgement areas:

Overall effectiveness: Outstanding

- The quality of education: Outstanding
- Behaviour and attitudes: Outstanding
- Personal development: Outstanding
- Leadership and management: Outstanding
- Education programmes for young people: Outstanding
- Adult learning programmes: Outstanding
- Apprenticeships: Good
- Provision for learners with high needs: Outstanding

In the year to 31 July 2025 the college had 8,180 grant funded students (2023-24: 7,407) and 1,994 non-grant funded students (2023-2024: 1,935). In 2024-25 the college's student population included 4,282 16-18 year old students (2023-2024: 3,840), 911 apprentices (2023-2024: 874), and 290 higher education students (2023-2024: 297) and engaged with 4,691 adult learners either on campus (2023-2024: 4,172), online, or through its off-campus adult education programmes.

Stakeholders

In line with other colleges and with universities, Shrewsbury College has many stakeholders. These include:

- Students and their parents/carers
- Staff
- Secondary schools across Shrewsbury, Shropshire and the wider area
- Local employers
- Shropshire Council and other local authorities
- Shropshire Chamber of Commerce, acting as an approved ERB
- The Marches LSIP Board
- The Marches Education Partnership
- The local community
- Other sixth form institutions and FE colleges, the Association of Colleges, the Sixth Form College Association and the Tertiary Colleges Group
- Trade unions
- Professional bodies
- The Department for Education and associated education sector funding bodies
- Devolved authorities
- FE Commissioner
- Ofsted

The College recognises the importance of these relationships and engages in regular communication with them through regular meetings and via the college website.

Public benefit

Shrewsbury College is an exempt charity under Part 3 of the Charities Act 2011 and is regulated by the Secretary of State for Education. The members of the Governing Body, who are trustees of the charity, are disclosed on pages 20 to 23.

In setting and reviewing the college's strategic objectives, the Governing Body has had due regard for the Charity Commission's guidance on public benefit and particularly upon its supplementary guidance on the advancement of education. The guidance sets out the requirement that all organisations wishing to be recognised as charities must demonstrate, explicitly, that their aims are for the public benefit.

In delivering its mission, the college provides identifiable public benefits through the advancement of education to over 11,500 students. The college provides a broad range of A Level and vocational courses for 16-19 year olds, grant funded and self-funded adult education and training courses, apprenticeship training, and higher education courses. The college adjusts its courses to meet the needs of students, employers and other strategic partners and stakeholders. The college is committed to providing information, advice and guidance to the students it enrolls and to finding suitable courses for as many students as possible regardless of their educational background.

In delivering its mission, the college provides the following identifiable public benefits through the advancement of education:

- Outstanding quality of education, including teaching and support
- Highly impactful work to widen participation and tackle social exclusion
- Outstanding progression to both university and to employment for students
- Strong links with employers, industry and commerce.

The delivery of public benefit is covered throughout the Strategic Report.

DEVELOPMENT AND PERFORMANCE

Performance indicators

The college is required to complete the annual Finance Record for the Education & Skills Funding Agency. The college is assessed by the Education & Skills Funding Agency as having a “Good” financial health grading.

Key performance Indicator	Target/Budget for 2024-25	Actual for 2024-25
Earnings before Interest, Tax, Depreciation and Amortisation, excluding releases of government capital grants – EBITDA- Education specific	£2.40m	£2.41m
Staff costs as % of income (excluding subcontracted activity)	72.7%	72.6%
Cash available at year end	£4.68m	£4.79m
Current Ratio	1.98	1.85
Financial Health Score	Outstanding	Outstanding

Financial Review

The college generated a surplus before other gains and losses in the year of £885k (2023-24: £884k), with total comprehensive income of £0.89m (2023-24: £2.018m). The impact of FRS102 Pension adjustments relating to the college’s LGPS defined benefit scheme and which the college has little influence over, can cause significant variations to these results. After excluding the impact of FRS102 Pension charges the underlying operating result for the year was an operating surplus of £0.63m (2023-24: surplus £0.63m).

This is summarised in the table below:

	2024-25	2023-24
	£'000	£'000
EBITDA (Education specific)	2,408	2,018
Releases of government capital grants	784	598
Depreciation less gain on sale of assets	(2,365)	(2,036)
Interest costs net of interest received	97	49
Underlying Operating surplus	<u>924</u>	<u>629</u>
Less FRS102 Pension charges in respect of defined benefit pensions	(11)	255
Statutory Operating surplus/(deficit)	<u>913</u>	<u>884</u>
Actuarial Gain in respect of Pension revaluations	0	991
Revaluation Gain/(Loss) in respect Enhanced Pension provision	(28)	143
Total Comprehensive income	<u><u>885</u></u>	<u><u>2,018</u></u>

During the year the college invested £3,982k (2023-24: £3,982k) renewing classroom-based equipment and in expanding and refurbishing and improving its facilities to ensure that these continue to provide and improve the environment needed to support its education provision.

As part of continued campus developments to improve the quality of student facilities a number of significant projects were undertaken during the spring and summer of 2024 to enhance the quality of our London Road campus as part of the introduction of new T Levels, and as part of continued expansion, modernisation and improvement plans at our Welsh Bridge campus. These investments were part funded by T level and Post 16 Capacity capital grants and were completed during 2024-25.

The college received donations of £94k (2023-24: £90k) from the Radbrook Foundation. These funds are used in accordance with the wishes of the Radbrook Foundation Trustees, to support students who would otherwise be unable to participate fully in college extracurricular activities or to provide specialised equipment to improve the individual's learning experience, to support students to travel to college and to enhance the college's student extra-curricular enrichment activities.

The college has accumulated reserves of £17.2m and cash balances of £4.79m. The college plans to accumulate reserves and cash balances to be used to meet future capital investment requirements.

FUTURE PROSPECTS

The college is independently financially viable and comparatively well placed to face the ongoing financial challenges facing the sector. The college anticipates continuing upward cost pressures on Teachers Pay in 2025–26.

The college has seen significantly increased enrolments from 16–18 year olds since September 2020 and has also seen a significant growth in demand for Apprenticeship training over this period. The college has experienced further increases in the number of 16–18 year old students enrolled in September 2025.

In 2024–25 the college expanded its T Level offer to six routes and 13 pathways.

Recent increases to the core funding rate for 16–18 year old students have allowed the college to plan more confidently for the future. However, the increased demand for places and demographic growth anticipated over the coming 5 years means that further expansion, development and renewal of campus facilities to accommodate expected demand remains imperative.

Financial plan

The college governors approved a financial plan in July 2025 which sets the following objectives for the period to July 2027.

- To Maintain a Financial Health Grade of “Good”
- To Generate an EBITDA measure of at least 6%
- To maintain an adjusted (ESFA) current ratio above 1.2
- To generate sufficient income to ensure adequate funding is available to:
 - Recruit and retain staff, Fund Premises maintenance and repairs at a sustainable level,
 - Fund IT support and maintenance at a sustainable level,
 - Replace / renew capital assets on a reasonable timescale
- To maintain a cash balance of at least £2m at the year end
- To Maintain positive reserves – excluding LGPS liabilities

Treasury policies and objectives

The college has treasury management arrangements in place to manage cash flows, banking arrangements and the risks associated with those activities, and to ensure that appropriate returns are generated from cash balances held.

Reserves

The college recognises the importance of maintaining appropriate cash reserves in the financial stability of any organisation and ensures that there are adequate cash reserves to support the college's core activities, unexpected costs, deal with any potential income shortfalls resulting from enrolment reductions or government funding changes. The college takes into account the impact on cash reserves when setting capital expenditure budgets to address improvement, expansion or renewal of its buildings and facilities and its capacity to reduce carbon emissions. The college has no restricted reserves.

PRINCIPAL RISKS AND UNCERTAINTIES

The college operates an effective system of internal control, including financial, operational and risk management which is designed to protect the college's assets and reputation.

The Senior Leadership Team undertakes a comprehensive review of the risks to which the college is exposed. They identify systems and procedures, including specific preventable actions which should mitigate any potential impact on the college. Where appropriate additional internal controls are implemented and the subsequent appraisal reviews their effectiveness and progress against risk mitigation actions. In addition to the annual review, the Senior Leadership Team also consider any risks which may arise during the year either as a result of a new area of work being undertaken by the college or changes to the education funding landscape.

A risk register is maintained at the whole college level which is reviewed termly by the Audit Committee and more frequently where necessary. The risk register identifies the key risks, the likelihood of those risks occurring, their potential impact on the college, and the actions being taken to reduce and mitigate the risks. Risks are prioritised using a consistent scoring system.

Outlined below are the principal risk factors that affect the college. Not all the factors are within the college's control. Other factors besides those listed below may also adversely affect the college.

1. Government funding

The college has considerable reliance on continued funding controlled by the government's further education sector funding bodies. In 2024-25 circa 88.0%,

(2023–24: circa 87.6%) of the college’s revenue was ultimately publicly funded and this level of requirement is expected to continue.

During 2024 the government announced its intention to cease funding a number of applied general qualifications. Three popular courses currently delivered by the college for 16 to 18 years olds would be directly affected by current proposals requiring the college to cease offering some of these courses for September 2026. The potential impact of this policy change risks causing significant disruption to those potential students affected who will be unable to select their preferred course and a corresponding adverse financial impact upon the college either in the form of reduced enrolments, or lower retention relating to affected students. This also risks additional costs of redeployment or restructuring required by these changes.

2. Maintain its reputation

The college aims to ensure that the experience of all students and apprentices is outstanding, by providing excellence in teaching, learning and assessment. This will ensure outstanding student outcomes, including progression beyond the college into employment or to higher education.

Students, teaching and learning is placed at the heart of the college with systems for target setting, tracking and monitoring and a whole college focus on feedback and growth mind-sets.

3. Ability to meet growth in anticipated demand

There is an increase in the demography of 16–18 year olds expected across the college’s core catchment regions of Shropshire (up to 2032) and Telford and Wrekin (up to 2034), which combined with increased 16–19 and apprenticeship students over the past three years is expected to put further pressure on the college’s ability to accept all students with appropriate applications. To address this risk the college has an estates strategy which identifies the key investments needed to create and improve available teaching space.

Delivery of this strategy remains dependent on the availability of sufficient capital grant funding to enable the college to expand and renew its facilities, without which the college is unlikely to be able to expand sufficiently to meet anticipated demand.

4. Inflationary cost pressures

The college is subject to the same inflationary pressures as other public sector education organisations. In addition to pay increase pressures, in common with other sectors, general non-pay cost inflation will continue to place further burdens on the college's resources both in 2025-26 and into 2026-27, unless appropriately funded via government grant funding.

KEY PERFORMANCE INDICATORS

Student achievements

The college's vision is to ensure all students make outstanding progress. Student achievement and progress across the range and breadth of classroom-based qualifications was very strong. It should be noted that the context was not directly comparable, as 2025 was the first year since 2019 that students joined the college with GCSE qualifications awarded at a 'normal' standard, and subsequently achieved advanced level qualifications awarded at a 'normal' standard.

	2025	2024
Overall Achievement	89%	89%
16-18 Achievement	85%	84%
19+ Achievement	94%	94%
A Level %MTG	63%	57%
Sixth Sense Residual	+0.12	+0.12
A Level Alps	4	NA
A Level grades A*-B	49%	47%
A Level pass rate	98.0%	98.3%
L3 BTEC/CTEC % MTG	57%	59.0%
L3 BTEC/CTEC grades DMM+	85%	77.0%
L3 BTEC/CTEC pass rate	99.8%	99.8%
GCSE grades C+	40%	34%
Apprentice achievement	56%	61%

Overall achievement was 89%. The 16-18 achievement rate was 85% and the 19+ achievement rate was 94%. The largest single area of the college's work is Level 3 graded courses for 16-18 year olds. The A Level Sixth Sense score is a single year peer benchmark comparing the college to the other members of the Sixth Form College Association. The score is ranked against other sixth form colleges, and the college is ranked at the top of the 70th and 80th decile, that is in the top 20-30% of sixth form colleges. In 2024 the college was ranked at the bottom of the 80th and 90th decile, that is in the top 10%-20% of sixth form colleges. This is a consistent level of high performance. GCSE grade 4+ achievement rose and remains very significantly above the national average data released by JCQ.

Apprenticeship achievement rates declined because of the challenges in securing timely EPA for several standards.

Curriculum delivery and developments

Shrewsbury College serves the town of Shrewsbury, much of Shropshire, Telford and Wrekin, and Powys. A designated sixth form college, the breadth and range of provision and students means that Shrewsbury College is effectively a tertiary college that is able to allow students to choose between academic and vocational courses as best suits their needs and aspirations. The college also delivers Higher Education courses to meet local need for high quality, niche, affordable provision. The college operates from three campuses, the Welsh Bridge Campus, the English Bridge Campus and the London Road Campus.

The Welsh and English Bridge Campuses are situated in the heart of the town centre of Shrewsbury. The curriculum offered on these campuses consists of a broad range of A Levels for 16-18 year olds and a limited number of BTEC single A Level equivalent qualifications. Vocational Art and Design courses are also based at the English Bridge Campus.

The London Road Campus offers a wide range of vocational, technical and professional qualifications for 16-18 year olds and for adults. In addition, the campus has a dedicated Higher Education Centre. The college provides apprenticeship training for a broad range of curriculum areas for local and regional SME and large employers. In addition, the college provides training for trade union representatives in a number of regions across the country for the GMB union.

The college offer takes account of the training needs of the local and combined authorities, the Marches LSIP, and local businesses. The college has close links with the local authority and the Marches LSIP. The college successfully completed two LSIF projects in 2024-25, working in partnership with Shropshire Chamber of Commerce as the Employer Representative Body and with two other colleges and several private training providers. In addition, the college successfully completed its contract to deliver Multiply on behalf of Shropshire Council. The college was also responsible for around 20% of the national delivery of the Modular Accelerator project.

Shrewsbury College is a member of Shrewsbury Partnerships for Education (SPET) and collaborates with 11-16 providers to share information and develop the 16-19 curriculum. The college is a member of the Association of Colleges, the Sixth Form Colleges Association and the Tertiary Colleges Group.

Payment performance

The Late Payment of Commercial Debts (Interest) Act 1998 requires colleges, in the absence of agreement to the contrary, to make payments to suppliers within 30 days of either the

provision of goods or services or the date on which the invoice was received. The target set by the Treasury for payment to suppliers within 30 days is 95 per cent. For the accounting period ending July 2025, the college recorded an average creditor days figure of 31 days (2023-24: 31 days).

Streamlined Energy and Carbon Reporting

The college is committed to reducing its carbon emissions and has active monitoring systems in place to monitor control of campus electrical power.

The college's greenhouse gas emissions and energy use for the period calculated in line with the 2019 HM Government Environmental Reporting Guidelines, the GHG Reporting Protocol – Corporate Standard and the UK Government's Conversion Factors for Company Reporting. This information is included in the College Sustainability report which is published on the college's website annually: www.shrewsbury.ac.uk/about-us/about-shrewsbury-college/sustainability.

Trades Union facility time

During the year ending 31 July 2025 there were 2 employees (2023-24: 3 employees) who were relevant union officials, representing 1.50 full-time equivalents (2023-24: 2.70 full-time equivalents). All employees were granted paid facility time spend between 1% and 50% of their working hours on facility time. Unison representation is through regional or branch secretary representation and therefore not included in these reported figures.

During the period August 2024 to July 2025 the total cost of facility time provided was £14,963 (2023-24: £18,560), total pay costs (excluding FRS102 Defined Benefit Pension costs) were £24.79m (2023-24: £22.27m). During the period August 2024 to July 2025 0.006% (2023-24: 0.083%) of total payroll costs was spent on trades union activities. The percentage of total paid facility time spent on paid trades union activities was 100%.

EQUALITY AND DIVERSITY

Equal opportunities

The college is committed to ensuring equality of opportunity for all who learn and work here. We respect and value positively differences in race, gender, sexual orientation, disability, religion or belief and age. We strive vigorously to remove conditions which place people at a disadvantage, and we will actively combat bigotry. The college's policies are reviewed, impact assessed, implemented and monitored on a planned basis. The college's Equal Opportunities Policy is published on the college's Intranet site.

Gender pay gap reporting

	Year ending 31 March 2025	Year ending 31 March 2024
Mean gender pay gap	18.34%	19.69%
Median gender pay gap	36.79%	43.66%
Mean bonus gender pay gap	0%	0%
Median gender bonus gap	0%	0%
Proportion of males/females receiving a bonus	0%	0%

The proportion of males and females in each quartile of the pay distribution are:

	Year ending 31 March 2025		Year ending 31 March 2024	
	Males	Females	Males	Females
1 - Lower quartile	32%	68%	31%	76%
2	24%	76%	26%	74%
3	55%	45%	46%	54%
4 - Upper quartile	51%	49%	56%	44%

Disability statement

The college complies with the requirements of the Equality Act 2010 and is committed to being as inclusive as possible. We welcome the Public Sector Equality Duty and actively consider how we can minimise any disadvantages suffered by people due to their disability and meet their needs during time at our college.

We will:

- a. Assess each student on an individual basis.
- b. Identify needs and offer support at an early stage.
- c. Work to remove barriers to learning and make reasonable adjustments when needed.
- d. Provide a range of specialist facilities, equipment and assistive software.
- e. Maintain an experienced team of Learning Support Specialists and Tutors.
- f. Provide information for students through our intranet sites.
- g. Negotiate exam access requirements with awarding bodies for any on-course assessments and examinations.
- h. Ensure easy access wherever possible to our buildings and facilities.
- i. Offer familiarisation visits and an informal meeting with one of the Learning Support Specialists or Student Support Tutors.
- j. Arrange for support at course interviews.

- k. Provide opportunities throughout the year for students to tell us about their support requirements.
- l. Maintain a list of specialist equipment, such as laptops, which the college can make available for use by students.
- m. Make available on the website an admissions policy for students to access. Appeals against a decision not to offer a place are dealt with under the complaints policy.

GOING CONCERN

After making appropriate enquiries, the corporation considers that the college has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the going concern basis in preparing the financial statements.

DISCLOSURE OF INFORMATION TO AUDITORS

The members who held office at the date of approval of this report confirm that, so far as they are each aware, there is no relevant audit information of which the college's auditors are unaware; and each member has taken all the steps that he or she ought to have taken to be aware of any relevant audit information and to establish that the college's auditors are aware of that information.

Approved by order of the members of the corporation on 8th December 2025 and signed on its behalf by:

A handwritten signature in black ink, appearing to read 'Joycelin Hoyland', with a stylized flourish at the end.

Joycelin Hoyland
Chair of Governors

Statement of Corporate Governance and Internal Control

The following statement is provided to enable readers of the annual report and accounts of the college to obtain a better understanding of its governance and legal structure. This statement covers the period from 1st August 2024 to 31st July 2025 and up to the date of approval of the annual report and financial statements.

Governance Code

The college endeavours to conduct its business:

- I. in accordance with the seven principles identified by the Committee on Standards in Public Life (selflessness, integrity, objectivity, accountability, openness, honesty and leadership);
- II. having due regard to the UK Corporate Governance Code (2018) (“the Code) where this applies to the college.

In the opinion of the Governors, the college complies with the provisions relevant to the further education sector and best practice of the Code, and it has complied throughout the year ended 31 July 2025. This opinion is based on an internal review of compliance with the Code. The Governing Body recognises that, as a body entrusted with both public and private funds, it has a particular duty to observe the highest standards of corporate governance at all times. In carrying out its responsibilities, it takes full account of the UK Corporate Governance Code (2018) (“the Code) where this applies to the college.

The Corporation was established under the Further and Higher Education Act 1992, for the purpose of conducting Shrewsbury College. The college is an exempt charity within the meaning of Part 3 of the Charities Act 2011. The members of the Governing Body, who are also the Trustees of the charity, for the purposes of the Charities Act 2011, confirm that, in reviewing and setting the college’s strategic objectives, they have had due regard for the Charity Commission’s guidance on public benefit and particularly upon its supplementary guidance on the advancement of education and that the required statements appear elsewhere in these financial statements.

In delivering its mission, the college provides the following identifiable public benefits through the advancement of education:

- high quality teaching and learning
- widening participation and tackling social exclusion
- strong student support systems
- links with employers, industry and commerce

The college is committed to providing information, advice and guidance to the students it enrolls and to finding suitable courses for as many students as possible regardless of their educational background.

The Corporation

Name	Date of Appointment	Term of Office	Expiry of Term	Date of Resignation	Status of Appointment	Committee Served	Attendance in 2024-25
M. Hartland (Appointed Vice chair to Governors from 30/01/2025 for a 2 year period)	17/20/2023	3 year term (1 st term of office)	31/10/2026		Parent	FBO (Chair from 05/11/2024) Rem	100% 0% Board 60%
J. Hoyland (Board Vice Chair from 15/07/2024 to 09/12/2024) Appointed Chair of Governors 09/12/2024 for a 2 year period	01/04/2023	4 year term (1 st term of office)	31/03/2027		Independent	F&BO Q, S & C Rem S&G (Chair from 16/10/2024)	67% 80% 100% 100% Board 100%
J. Jethwa	08/07/2025	4 year term (1 st term of office)	31/07/2029		Independent	FBO	0% Board 100%
M. Llewellyn	01/08/2024	1 year term (1 st term of office)	31/07/2025		Student Governor (16-19)	Q, S & C (co-opted)	80% Board 100%
G. Mills (Vice Chair from 13/07/2021 to 15/07/2024) Chair of Governors 15/07/2024 to 10/10/2024	10/02/2021	4 year term (1 st term of office)	31/12/2024	10/10/2024	Independent	F&BO (Chair from 30/03/2021 – 10/10/2024) Q, S & C (ex-officio) S&G (Chair from 26/09/2024 to 10/10/2024)	100% 100% 100% Board 100%

Name	Date of Appointment	Term of Office	Expiry of Term	Date of Resignation	Status of Appointment	Committee Served	Attendance in 2024-25
E. Musgrove	08/07/2025				Co-opted committee member of the Q, S & C Committee	Q, S & C	0%
A. Prichard	01/06/2023	4 year term (1 st term of office)	31/05/2027		Independent	Aud Q, S & C	50% 80% Board 100%
A. Rao	09/12/2024	3 year term (1 st term of office)	31/10/2026		Parent	FBO	100% Board 100%
A. Robertson	12/12/2023	2 year term (1 st term of Office)	31/12/2025	31/03/2025	Student Governor (HE)	Q, S & C (co-opted)	100% Board 100%
R. Sartain (Radbrook Foundation nominated member)	Re-appointed 01/01/2021	4 year term (2 nd term of office)	31/12/2025		Independent	Aud	33% Board 100%
C. Sharp	23/11/2021 Re-appointed for a 2 nd term of 4 years from 01/12/2022 to 30/11/2029 (i.e. to run from the completion of the first term)	4 year term (1 st term of office)	30/11/2025		Independent	Aud (Chair from 24/11/2021) Rem	100% 100% Board 100%
J. Staniforth	16/04/2017	-	-		Principal/CEO	F&BO S&G	83% 100% Board 100%

Name	Date of Appointment	Term of Office	Expiry of Term	Date of Resignation	Status of Appointment	Committee Served	Attendance in 2024-25
E. Stroh	08/07/2025				Co-opted member of the Audit Committee	Audit	0%
M. Thompson	01/02/2023 (reappointed)	4 year term (2nd ^t term of office)	30/1/2027		Independent	Aud S&G	100% 50% Board 100%
P. Tucker	12/10/2021 (reappointed)	4 year term (2nd term of office)	31/10/2025		Staff (Support)	F&BO	83% Board 100%
J. Vernon	21/05/2024	4 year term (1 st term of office)	31/05/2028		Independent	Q S & C S&G	60% 100% Board 100%
Clerk to Corporation T. Cottee – from 03/01/2017							

The governance framework

It is the corporation's responsibility to bring independent judgement to bear on issues of strategy, performance, resources and standards of conduct.

The corporation is provided with regular and timely information on the overall financial performance of the college together with other information such as performance against funding targets, proposed capital expenditure, quality matters and personnel-related matters such as health and safety and environmental issues. The Corporation met 4 times during 2024-2025.

The Corporation conducts its business through a number of committees. Each committee has terms of reference, which have been approved by the Corporation. These committees are Audit, Finance & Business Operations, Quality, Standards & Curriculum, Remuneration and Search & Governance.

Full minutes of all meetings, except those deemed to be confidential by the Corporation, are available on the college's website www.scg.ac.uk or from the Clerk to the Corporation at:

Shrewsbury College
Welsh Bridge Campus
Priory Road, Shrewsbury
Shropshire
SY1 1RX

The Clerk to the Corporation maintains a register of financial and personal interests of the governors. The register is available for inspection at the above address.

All governors are able to take independent professional advice in furtherance of their duties at the college's expense and have access to the Clerk to the Corporation, who is responsible to the Board for ensuring that all applicable procedures and regulations are complied with. The appointment, evaluation and removal of the Clerk are matters for the Corporation as a whole.

Formal agendas, papers and reports are supplied to governors in a timely manner, prior to Board meetings. Briefings are provided on an ad hoc basis.

The Corporation has a strong and independent non-executive element and no individual or group dominates its decision-making process. The Corporation considers that each of its non-executive members is independent of management and free from any business or other relationship which could materially interfere with the exercise of their independent judgement.

There is a clear division of responsibility in that the roles of the Chair and Accounting Officer are separate.

Appointments to the Corporation

Any new appointments to the Corporation are a matter for the consideration of the Corporation as a whole. The Corporation has a Search & Governance Committee, consisting of five members of the Corporation, which is responsible for the selection and nomination of any new independent, parent and co-opted committee member for the Corporation's consideration. The Corporation is responsible for ensuring that appropriate training is provided as required.

Members of the Corporation are appointed for a term of office not exceeding four years; Parent Governors for 3 years and Student Governors for 1 or 2 years, depending on the duration of their course. The Corporation has in place a robust succession plan to recruit similarly skilled individuals during 2025-26, including working with such as providing additional capacity in audit and estates skills and experience on the Board.

Corporation performance

The Corporation carried out a self-assessment of its own performance for the year ended 31 July 2025 . The self-assessment consisted of:

- Committee based assessment
- Individual self-assessment
- Guided conversations with the Board Chair
- Assessment against the Code of Corporate Governance

The outcomes of this self-assessment will be incorporated into the Governance Enhancement Plan.

Self-assessment has provided assurance that the Borad shows a high degree of governance maturity. The main conclusions being:

- Governance roles and responsibilities within the organisation are well-defined with clear delineation through role descriptions and a Scheme of Delegation, ensuring accountability and effective oversight.
- Board and committee meetings are efficiently managed with well-structured agendas, allowing for meaningful discussions that enhance decision-making.
- Board members effectively provide constructive challenge, fostering positive engagement and reflection from executives on organisational priorities and performance, enhancing decision-making.
- The Principal/CEO and Board Chair foster a partnership model characterised by collaboration, trust, and respect.
- Governors engage actively, visiting campuses to understand firsthand experiences and impacts, and they review their performance regularly.
- Governors offer constructive challenges during meetings, enhancing the decision-making process with their experience and independent judgment.
- The Board has effectively engaged in shaping the college's vision, values, and ethos.
- Governors understand the relevance of their skills, knowledge, and experience in relation to the college's strategic objectives.
- The Board has an effective governor succession plan that aligns with a skills audit and considers members' terms of office.
- Interaction between governors helps build relationships and trust, enhancing decision-making.
- New governors benefit from a robust induction and mentorship.

The governing body is committed to development and the Board has undertaken the following activities during the year 2024-2025 to develop governors and the Clerk to the Corporation:

- All Governors have completed the mandatory annual Safeguarding and Prevent Duty update development and evidenced that they have read Keeping Children Safe in Education.
- The Board has received in year development briefings on –
 - The college's quality systems
 - The college's preparations for OFSTED
- The Audit Committee has received a sector update on Internal Audit from the college's Internal Audit Service.
- The Audit Committee has received 2 pre-meeting development briefings on the management of risks in the Strategic Risk Register to which all governors were invited.
- The Quality, Standards & Curriculum Committee has received development briefings on the college's quality management systems and quality enhancement cycle.
- Individual governors have participated in the Sixth Form Colleges Association's Online Governor Development Programme
- Individual governors have participated in online development offered by the Education & Training Foundation and the Association of Colleges.
- The Board Chair and Vice Chair have participated in online networking and development events offered by the Association of Colleges
- The Student Governors have participated in online induction and development events offered by the Association of Colleges and UNLOC.
- The Staff Governors have participated in online networking and development events offered by the Association of Colleges.

The Clerk to the Board has undertaken 35 hours of relevant development CPD which is in excess of the 20 hours required by the Institute of Chartered Secretaries & Administrators.

Remuneration Committee

Throughout the year ending 31 July 2025, the college's Remuneration Committee comprised four members of the Corporation. The Committee's responsibilities are to make recommendations to the Board on the remuneration and benefits of the Accounting Officer and other key management personnel. Details of the remuneration of key management personnel for the year ended 31 July 2025, are set out in note 8 to the financial statements.

The college has not adopted the AOC's Senior Staff Remuneration Code. However, the Board, on the recommendation of the Remuneration Committee, has adopted its own Policy and Procedure for Senior Post Holder Remuneration. It will also consider which Governance Code will be most suitable for adoption.

Audit Committee

The Audit Committee comprises five members of the Corporation (excluding the Accounting Officer and Chair). The Committee operates in accordance with written terms of reference approved by the Corporation.

The Audit Committee met three times during 2024-2025, on a termly basis, and provides a forum for reporting by the college's internal auditors, reporting accountants and financial statements auditors, who have access to the Committee for independent discussion, without the presence of college management. The Committee also receives and considers reports from the main funding bodies as they affect the college's business. Members and their attendance at audit committee meetings are summarised below:

Member	Attendance
J. Barratt (until 1 December 2024)	1 of 1 meeting. 100%
R. Harrison (from 5 March 2025)	2 of 2 meetings. 100%
A. Prichard	Attended 1 of 2 meetings; 50%
R. Sartain	1 of 3 meetings. 67%
C. Sharp (Chair)	3 of 3 meetings. 100%
M. Thompson	3 of 3 meetings. 100%

The college's internal auditors review the systems of internal control, risk management controls and governance processes in accordance with an agreed plan of input and report their findings to management and the Audit Committee.

Management is responsible for the implementation of agreed audit recommendations and internal audit undertakes periodic follow-up reviews to ensure such recommendations have been implemented.

The Audit Committee also advises the Corporation on the appointment of internal, reporting accountants and financial statements auditors and their remuneration for audit and non-audit work as well as reporting annually to the Corporation.

The Audit Committee was provided with regular reports on Internal Audit assurance activity in the college which included the review of Budgetary Control, Capital Projects, Financial System Implementation and Student Records.

Finance & Business Operations Committee

The Finance & Business Operations Committee met seven times during 2024-25 and provides a forum to consider and inform the Corporation on all aspects of the Corporation's finances, financial strategy and financial policies. The Committee also considers the college's Management Accounts and any proposed capital projects and informs the Corporation of their financial implications. The Committee also considers and informs the Corporation on the college's estates strategy and health & safety.

Internal control

Scope of responsibility

The Corporation is ultimately responsible for the college's system of internal control and for reviewing its effectiveness. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Corporation has delegated the day-to-day responsibility to the Principal/CEO, as Accounting Officer, for maintaining a sound system of internal control that supports the achievement of the college's policies, aims and objectives, whilst safeguarding the public funds and assets for which he is personally responsible, in accordance with the responsibilities assigned to him in the Financial Agreements between the college and the funding bodies. He is also responsible for reporting to the Corporation any material weaknesses or breakdowns in internal control.

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of college policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in the college for the year ended 31 July 2025, and up to the date of approval of the annual report and accounts.

Capacity to handle risk

The Corporation has reviewed the key risks to which the college is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Corporation, having undertaken a review of the college's risk management processes to ensure control measures could demonstrably mitigate identified risk is of the view that there is a formal ongoing process for identifying, evaluating and managing the college's significant risks that has been in place for the period ending 31 July 2025, and up to the date of approval of the annual report and accounts. This process is regularly reviewed by the Corporation.

The risk and control framework

The system of internal control is based on a framework of regular management information, administrative procedures including the segregation of duties, and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting systems with an annual budget, which is reviewed and agreed by the

governing body

- regular reviews by the governing body of periodic and annual financial reports which indicate financial performance against forecasts.
- setting targets to measure financial and other performance.
- clearly defined capital investment control guidelines
- the adoption of formal project management disciplines, where appropriate.

The college management and Governors have assessed the internal controls and developed a Board Assurance Framework, clearly showing the mapping of assurance sources against the risks identified. The college analysed the risks to which it was exposed and a programme of assurance was agreed with the Audit Committee. The college has an internal audit service, which operates in accordance with the requirements of the DfE's College Financial Handbook to undertake audits on areas highlighted by the Board Assurance Framework. The work of the internal audit service is informed by an analysis of the risks to which the college is exposed and annual internal audit plans are based on this analysis. The analysis of risks and the internal audit plans are endorsed by the Corporation on the recommendations of the Audit Committee. The Corporation considers annually, a report on the internal audit activity in the college. The report includes the Internal Audit Service's independent opinion on the adequacy and effectiveness of the college's system of risk management controls and governance processes.

Risks faced by the Corporation

The Corporation identifies, evaluates and manages risk, through regular review of the college risk register by the Corporation. Corporation sub-committees are responsible for reviewing risks appropriate to each committee. The risk register includes an impact and likelihood evaluation of the key operational, financial, compliance and other risks facing the college. The principal risks are set out within the strategic report under the heading of Principal Risks and Uncertainties.

Control weaknesses identified

No control weaknesses have been identified during the year and internal audit reports have given either substantial or adequate assurance of the areas reviewed

Responsibilities under accountability agreements

The college has reviewed its policies, procedures and approval processes in line with these new requirements to ensure there are systems in place to identify and handle any transactions for which DfE approval is required.

Statement from the audit committee

The audit committee has advised the board of governors that the Corporation has an effective framework for governance and risk management in place. The audit committee believes the corporation has effective internal controls in place.

The specific areas of work undertaken by the internal auditors on behalf of the committee in 2024/25 and up to the date of the approval of the financial statements are:

Review	Assurance assessment
Financial System Implementation	Adequate
Budgetary Control	Adequate
Student Records	No Issues
Capital Projects	Adequate

Review of effectiveness

As Accounting Officer, the Principal/CEO has responsibility for reviewing the effectiveness of the system of internal control. The review of the effectiveness of the system of internal control is informed by:

- the Board Assurance Framework
- the work of the internal auditors
- the work of the executive managers within the college who have responsibility for the development and maintenance of the internal control framework.
- comments made by the college's financial statements auditors, the reporting accountant for regularity assurance, the appointed funding auditors (for colleges subject to funding audit) in their management letters and other reports.
- The regulatory self-assessment questionnaire

The Accounting Officer has been advised on the implications of the result of his review of the effectiveness of the system of internal control by the Audit Committee, which oversees the work of the internal auditor and other sources of assurance, and a plan to address weaknesses and ensure continuous improvement of the system is in place.

The senior management team receives reports setting out key performance and risk indicators and considers possible control issues brought to their attention by early warning mechanisms, which are embedded within the departments and reinforced by risk awareness training. The senior management team and the Audit Committee also receive regular reports from internal audit and other sources of assurance, which include recommendations for improvement. The Audit Committee's role in this area is confined to a high-level review of the arrangements for internal control. The Corporation's agenda includes a regular item for consideration of risk and control and receives reports thereon from the senior management team and the Audit Committee. The emphasis is on

obtaining the relevant degree of assurance and not merely reporting by exception. At its November 2025 meeting, the Corporation carried out the annual assessment for the year ended 31 July 2025, by considering documentation from the senior management team and internal audit and taking account of events since 31 July 2025.

Based on the advice of the Audit Committee and the Accounting Officer, the Corporation is of the opinion that the college has an adequate and effective framework for governance, risk management and control, and has fulfilled its statutory responsibility for *“the effective and efficient use of resources, the solvency of the institution and the body and the safeguarding of their assets”*.

Approved by order of the members of the Corporation on 8th December 2025 and signed on its behalf by:



Joycelin Hoyland
Chair of Governors



James Staniforth
Accounting Officer

Statement of Regularity, Propriety and Compliance

As accounting officer of the Corporation of Shrewsbury College I confirm that I have had due regard to the framework of authorities governing regularity, propriety and compliance, including the College’s accountability agreement with DfE, and the requirements of the College Financial Handbook. I have also considered my responsibility to notify the Corporation’s board of governors and DfE of material irregularity, impropriety and noncompliance with terms and conditions of all funding. I confirm that I, and the Board of governors, are able to identify any material irregular or improper use of all funds by the Corporation, or material non-compliance with the framework of authorities.

I confirm that no instances of material irregularity, impropriety, funding noncompliance, or non-compliance with the framework of authorities have been discovered to date. If any instances are identified after the date of this statement, these will be notified to ESFA.



James Staniforth
Accounting officer
8th December 2025

Statement of Responsibilities of the Members of the Corporation

The members of the corporation are required to present audited financial statements for each financial year.

Within the terms and conditions of the college's accountability agreement, funding agreements and contracts with ESFA and DfE, the corporation is required to prepare financial statements which give a true and fair view of the financial performance and position of the corporation for the relevant period. Corporations must also prepare a strategic report which includes an operating and financial review for the year. The bases for the preparation of the financial statements and strategic report are the Statement of Recommended Practice – Accounting for Further and Higher Education, DfE's College Accounts Direction and the UK's Generally Accepted Accounting Practice. In preparing the financial statements, the corporation is required to:

- select suitable accounting policies and apply them consistently
- make judgements and estimates that are reasonable and prudent
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements
- assess whether the corporation is a going concern, noting the key supporting assumptions, qualifications or mitigating actions, as appropriate (which must be consistent with other disclosures in the accounts and auditor's report), and
- prepare financial statements on the going concern basis unless it is inappropriate to assume that the corporation will continue in operation.

The corporation is also required to prepare a strategic report, in accordance with paragraphs 3.23 to 3.27 of the FE and HE SORP, that describes what it is trying to do and how it is going about it, including information about the legal and administrative status of the corporation.

The corporation is responsible for keeping proper accounting records which disclose, with reasonable accuracy at any time, the financial position of the corporation and which enable it to ensure that the financial statements are prepared in accordance with relevant legislation including the Further and Higher Education Act 1992 and Charities Act 2011 (as amended), and relevant accounting standards. It is responsible for taking steps that are reasonably open to it to safeguard its assets and to prevent and detect fraud and other irregularities. The corporation is responsible for the maintenance and integrity of its website(s); the work carried out by auditors does not involve consideration of these matters and, accordingly, auditors accept no responsibility for any changes that may have occurred to the financial statements since they were initially presented on the website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Members of the corporation are responsible for ensuring that expenditure and income are applied for the purposes intended and that the financial transactions conform to the authorities that govern them. In addition, they are responsible for ensuring that funds from ESFA, DfE, and any other public funds, are used only in accordance with the accountability agreement, funding agreements and contracts and any other conditions, that may be prescribed from time to time by DfE, or any other public funder, including that any transactions entered into by the corporation are within the delegated authorities set out in the College Financial Handbook. On behalf of the corporation, the chair of the board of governors is responsible for discussing the accounting officer's statement of regularity, propriety and compliance with the accounting officer.

Members of the corporation must ensure that there are appropriate financial and management controls in place to safeguard public and other funds and ensure they are used properly. In addition, members of the corporation are responsible for securing economic, efficient and effective management of the corporation's resources and expenditure so that the benefits that should be derived from the application of public funds from DfE, ESFA and other public bodies are not put at risk.

Approved by order of the members of the corporation on 8th December 2025 and signed on its behalf

by:

A handwritten signature in black ink, appearing to read 'Joycelin Hoyland', with a large, stylized flourish at the end.

Joycelin Hoyland,
Chair of Governors

Independent Auditors' report to the corporation of Shrewsbury College

Opinion

We have audited the financial statements of Shrewsbury College (the corporation') the year ended 31 July 2025 which comprise the Statement of Comprehensive Income and Expenditure, Statement of Changes in Reserves, Balance Sheet, Statement of Cashflows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice), the Statement of Recommended Practice: Accounting for Further and Higher Education (the 'FE HE SORP') and the College Accounts Direction for 2024 to 2025.

In our opinion, the financial statements:

- give a true and fair view of the state of the corporation's affairs as at 31 July 2025 and of the corporation's income and expenditure, gains and losses, changes in reserves and cash flows, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the FE HE SORP, College Accounts Direction 2024 to 2025 and the Office for Students' Accounts Direction.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the corporation in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusion relating to going concern

In auditing the financial statements, we have concluded that the members' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt

on the corporation's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the members with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report and financial statements other than the financial statements and our auditor's report thereon. The members are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Framework and Guide for External Auditors and Reporting Accountants of Colleges by the Department for Education ('DfE') requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the corporation, or returns adequate for our audit have not been received from branches not visited by us; or
- the corporation's financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Opinion on other matters prescribed by the Office for Students' Accounts Direction

In our opinion:

- funds from whatever source administered by the corporation for the specific purposes have been applied to those purposes and managed in accordance with relevant legislation; and

- funds provided by the Office for Students ('OfS') and Research England have been applied in accordance with the relevant terms and conditions and any other terms and conditions attached to them.

We have nothing to report in respect of the following matters in relation to which the Office for Students' Accounts Direction requires us to report to you if, in our opinion:

- the corporation's grant and fee income, as disclosed in the notes to the financial statements, has been materially misstated; or
- the corporation's expenditure on access and participation activities for the financial year has been materially misstated.

Responsibilities of the corporation

As explained more fully in the Statement of Responsibilities of the members of the corporation set out on page 33, the corporation is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the corporation determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the corporation is responsible for assessing the corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the corporation either intend to liquidate the corporation or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, we considered the following:

- the nature of the sector, control environment and the corporation's performance;
- results of our enquiries of management and the members, including the committees charged with governance over the corporation's finance and control, about their own identification and assessment of the risks of irregularities;
- any matters we identified having obtained and reviewed the corporation's documentation of their policies and procedures relating to identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of non-compliance; detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud; the internal controls established to mitigate risks of fraud or non-compliance with laws and regulations;
- how the corporation ensured it met its obligations arising from it being financed by and subject to the governance requirements of the DfE and OfS, and as such material compliance with these obligations is required to ensure the corporation will continue to receive its public funding and be authorised to operate, including around ensuring there is no material unauthorised use of funds and expenditure;
- how the corporation ensured it met its obligations to its principal regulator, the Secretary of State for Education; and
- the matters discussed among the audit engagement team and involving relevant internal corporation specialists regarding how and where fraud might occur in the financial statements and any potential indicators of fraud.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override. We also obtained an understanding of the legal and regulatory frameworks that the corporation operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the College Accounts Direction, the Office for Students' Accounts Direction and the FE HE SORP.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which may be fundamental to the corporation's ability to operate or to avoid a material penalty. These included safeguarding regulations, data protection regulations, occupational health and safety regulations, education and inspections legislation, and employment legislation.

Our procedures to respond to risks identified included the following:

- reviewing the financial statement disclosures and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;

- reviewing the financial statement disclosures and testing to supporting documentation to assess the recognition of revenue;
- enquiring of corporation's management and members concerning actual and potential litigation and claims;
- performing procedures to confirm material compliance with the requirements of the DfE and OfS;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- reading minutes of meetings of the members and reviewing internal control reports; and
- in addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments; and assessing whether the judgements made in making accounting estimates are indicative of a potential bias.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members, and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the corporation, in accordance with Article 22 of the College's Articles of Government. Our audit work has been undertaken so that we might state to the corporation those matters we are required to state to it in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the corporation, for our audit work, for this report, or for the opinions we have formed.

Bishop Fleming Audit Limited

Bishop Fleming Audit Limited

Chartered Accountants

Statutory Auditors

Brook House

Manor Drive

Clyst St Mary

Exeter

EX5 1GD

Date: 18 December 2025

Independent reporting accountant's report on regularity to the corporation of Shrewsbury College and Secretary of State for Education

In accordance with the terms of our engagement letter dated 17 July 2025 and further to the requirements of Department for Education (DfE), as included in the extant Framework and Guide for External Auditors and Reporting Accountants of Colleges, we have carried out an engagement to obtain limited assurance about whether anything has come to our attention that would suggest, in all material respects, the expenditure disbursed and income received by Shrewsbury College during the period 1 August 2024 to 31 July 2025 have not been applied to the purposes identified by Parliament or the financial transactions do not conform to the authorities which govern them.

This report is made solely to the corporation of Shrewsbury College and the Secretary of State for Education in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the corporation of Shrewsbury College and the Secretary of State those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept, or assume, responsibility to anyone other than the corporation of Shrewsbury College and Secretary of State for Education for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of the accounting officer of Shrewsbury College and the reporting accountant

The accounting officer is responsible, under the requirements of the corporation's accountability agreement with the Secretary of State for Education and the College Financial Handbook, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament, and that the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the extant Framework and Guide for External Auditors and Reporting Accountants of Colleges. We report to you whether anything has come to our attention in carrying out our work, which suggests that in all material respects, expenditure disbursed and income received during the period 1 August 2024 to 31 July 2025 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountants of Colleges issued by DfE, which requires a limited assurance engagement, as set out in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity. A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the corporation's income and expenditure.

The work undertaken to draw our conclusion includes:

- An assessment of the risk of material irregularity and impropriety across the corporation's activities;
- Evaluation and validation of the processes and controls in place to ensure regularity and propriety for the use of public funds, including the consideration of the corporation's self-assessment questionnaire ("SAQ");
- Sample testing of income to ensure that funds have been applied for the purposes that they were awarded, focused on areas assessed as high risk;
- Confirming through enquiry and understanding the control environment that the corporation has policies and delegated authorities in respect of procurement; and
- Reviewing any evidence of impropriety resulting from our work and determining whether it was significant enough to be referenced to our regularity report.

The list is not exhaustive, and we performed additional procedures designed to provide us with sufficient appropriate evidence to express a limited assurance conclusion on regularity consistent with the requirements of the Framework and Guide for External Auditors and Reporting Accountants of Colleges.

Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects, the expenditure disbursed and income received during the period 1 August 2024 to 31 July 2025 has not been applied to purposes intended by Parliament, or that the financial transactions do not conform to the authorities that govern them.

Bishop Fleming Audit Limited

Reporting accountant

Bishop Fleming Audit Limited

Chartered Accountants

Statutory Auditors

Brook House

Manor Drive

Clyst St Mary

Exeter

EX5 1GD

Date: 18 December 2025

Shrewsbury College

Statement of Comprehensive Income and Expenditure

	Notes	Year ended 31 July 2025	Year ended 31 July 2024
		£'000	£'000
INCOME			
Funding body grants	2	29,607	26,268
Tuition fees and education	3	5,996	6,162
Other grants and contracts	4	-	-
Other income	5	1,469	1,455
Investment income	6	196	188
Donations and Endowments	7	94	94
Total income		37,362	34,167
EXPENDITURE			
Staff costs	8	26,058	23,076
Other operating expenses	9	7,927	8,110
Depreciation	12	2,365	2,050
Interest and other finance costs	11	127	47
Total expenditure		36,477	33,283
(Deficit)/surplus before other		885	884
Loss on disposal of assets		-	-
(Deficit)/Surplus before tax		885	884
Taxation		-	-
(Deficit)/surplus for the year		885	884
Actuarial gain/(loss) in respect of	21	-	1,134
Total Comprehensive Income for		885	2,018
Represented by:			
Restricted comprehensive income		-	-
Unrestricted comprehensive		885	2,018
		885	2,018

All items of income and expenditure relate to continuing activities.

Shrewsbury College

Statement of Changes in Reserves

	Income and expenditure account	Revaluation reserve	Total
	£'000	£'000	£'000
Balance at 1 August 2023	9,079	5,204	14,283
Surplus/(deficit) from the income and expenditure account	884	-	884
Other comprehensive income	1,134	-	1,134
Transfers between revaluation and income and expenditure	202	(202)	-
Total comprehensive income	2,220	(202)	2,018
Balance at 31 July 2024	11,299	5,002	16,301
Balance at 1 August 2024	11,299	5,002	16,301
Surplus/(deficit) from the income and expenditure account	885	-	885
Other comprehensive income	-	-	-
Transfers between revaluation and income and expenditure	212	(212)	-
Total comprehensive income	1,097	(212)	885
Balance at 31 July 2025	12,396	4,790	17,186

Shrewsbury College

Balance sheet as at 31 July 2025

	Notes	2025 £'000	2024 £'000
Non-current assets			
Tangible Fixed assets	12	25,738	26,454
		25,738	26,454
Current assets			
Stocks		-	-
Trade and other receivables	13	1,622	2,218
Cash and cash equivalents	18	4,787	3,284
		6,409	5,502
Creditors – amounts falling due within one year	14	(4,389)	(4,325)
Net current assets		2,020	1,177
Total assets less current liabilities		27,758	27,631
Creditors – amounts falling due after more than one year	15	(9,763)	(10,432)
Provisions			
Defined benefit obligations	17	-	-
Other provisions	17	(809)	(898)
Total net assets		17,186	16,301
Unrestricted Reserves			
Income and expenditure account		12,396	11,299
Revaluation reserve		4,790	5,002
Total unrestricted reserves		17,186	16,301

The financial statements on pages 43 to 70 were approved and authorised for issue by the Corporation on 8th December 2025 and were signed on its behalf on that date by:



Joycelin Hoyland
Chair of Governors



James Staniforth
Accounting Officer

Shrewsbury College

Statement of Cash Flows

	Notes	2025 £'000	2024 £'000
Cash flow from operating activities			
Surplus/(Deficit) for the year		885	884
Adjustment for non-cash items			
Depreciation		2,365	2,050
(Increase)/decrease in stocks		-	-
(Increase)/decrease in debtors		596	(1,407)
Increase/(decrease) in creditors due within one year		(83)	649
Increase/(decrease) in creditors due after one year		-	-
Increase/(decrease) in provisions		(89)	(245)
Add back deferred capital grants released		(784)	(598)
Pensions costs less contributions payable		-	(136)
Adjustment for investing or financing activities			
Investment income		(196)	(188)
Interest payable		99	139
Net cash flow from operating activities		<u>2,793</u>	<u>1,148</u>
Cash flows from investing activities			
Investment income		196	188
Payments made to acquire fixed assets		(1,648)	(3,982)
		<u>(1,452)</u>	<u>(3,794)</u>
Cash flows from financing activities			
Interest paid		(99)	(139)
Repayments of amounts borrowed		(291)	(339)
Receipt of deferred capital grants		552	1,558
		<u>162</u>	<u>1,080</u>
Increase / (decrease) in cash and cash equivalents		<u>1,503</u>	<u>(1,566)</u>
Cash and cash equivalents at beginning of the year	20	3,284	4,850
Cash and cash equivalents at end of the year	20	4,787	3,284

Shrewsbury College

Notes to the Financial Statements

1 Statement of accounting policies and estimation techniques

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the financial statements.

Basis of preparation

These financial statements have been prepared in accordance with the *Statement of Recommended Practice: Accounting for Further and Higher Education 2019* (the 2019 FE HE SORP), the *College Accounts Direction for 2024 to 2025* and in accordance with Financial Reporting Standard 102 – “*The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland*” (FRS 102). The College is a public benefit entity and has therefore applied the relevant public benefit requirements of FRS 102.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the college's accounting policies.

Basis of accounting

The financial statements are prepared in accordance with the historical cost convention as modified by the use of previous valuations as deemed cost at transition for certain non-current assets.

Going concern

The activities of the college, together with the factors likely to affect its future development and performance are set out in the Strategic Report. The financial position of the college, its cashflow, liquidity and borrowings are presented in the Financial Statements and accompanying Notes.

Accordingly, the college has a reasonable expectation that it has adequate resources to continue in operational existence for the foreseeable future, and for this reason will continue to adopt the going concern basis in the preparation of its Financial Statements.

Recognition of income

Revenue grant funding

Government revenue grants include funding body recurrent grants and other grants and are accounted for under the accrual model as permitted by FRS 102. Funding body recurrent grants are measured in line with best estimates for the period of what is receivable and depend on the particular income stream involved.

The recurrent grant from OFS represents the funding allocations attributable to the current financial year and is credited direct to the Statement of Comprehensive Income.

Where part of a government grant is deferred, the deferred element is recognised as deferred income within creditors and allocated between creditors due within one year and creditors due after more than one year as appropriate.

Grants (including research grants) from non-government sources are recognised in income when the college is entitled to the income and performance related conditions have been met. Income received in advance of performance related conditions being met is recognised as deferred income within creditors on the balance sheet and released to income as the conditions are met.

Capital grant funding

Government capital grants are capitalised, held as deferred income and recognised in income over the expected useful life of the asset, under the accrual model as permitted by FRS 102. Other, non-governmental, capital grants are recognised in income when the college is entitled to the funds subject to any performance related conditions being met. Income received in advance of performance related conditions being met is recognised as deferred income within creditors on the Balance Sheet and released to income as conditions are met.

Fee income

Income from tuition fees is stated gross of any expenditure which is not a discount and is recognised in the period for which it is received.

Investment income

All income from short-term deposits is credited to the income and expenditure account in the period in which it is earned on a receivable basis.

Agency arrangements

The college acts as an agent in the collection and payment of certain discretionary support funds and any other arrangements. Related payments received from the funding bodies and subsequent disbursements to students are excluded from the income and expenditure of the college where the college is exposed to minimal risk or enjoys minimal economic benefit related to the transaction.

Accounting for post-employment benefits

Post-employment benefits to employees of the college are principally provided by the Teachers' Pension Scheme (TPS) and the Local Government Pension Scheme (LGPS). These are defined benefit plans, which are externally funded and contracted out of the State Second Pension.

Teachers' Pension Scheme (TPS)

The TPS is an unfunded scheme. Contributions to the TPS are calculated so as to spread the cost of pensions over employees' working lives with the college in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by qualified actuaries on the basis of valuations using a prospective benefit method.

The TPS is a multi-employer scheme and there is insufficient information available to use defined benefit accounting. The TPS is therefore treated as a defined contribution plan and the contributions recognised as an expense in the income statement in the periods during which services are rendered by employees.

Shropshire County Pension Scheme (LGPS)

The LGPS is a funded scheme. The assets of the LGPS are measured using closing fair values. LGPS liabilities are measured using the projected unit credit method and discounted at the current rate of return on a high-quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred.

Net interest on the net defined benefit liability/asset is also recognised in the Statement of Comprehensive Income and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in interest and other finance costs.

Actuarial gains and losses are recognised immediately in actuarial gains and losses.

Short term Employment benefits

Short term employment benefits such as salaries and compensated absences (holiday pay) are recognised as an expense in the year in which the employees render service to the college. Any unused benefits are accrued and measured as the additional amount the college expects to pay as a result of the unused entitlement.

Enhanced Pensions

The actual cost of any enhanced ongoing pension to a former member of staff is paid by a college annually. An estimate of the expected future cost of any enhancement to the ongoing pension of a former member of staff is charged in full to the college's income in the year that the member of staff retires. In subsequent years a charge is made to provisions in the balance sheet using the enhanced pension spreadsheet provided by the funding bodies.

Tangible fixed assets

Tangible fixed assets are stated at cost less accumulated depreciation and accumulated impairment losses. Certain items of fixed assets that had been revalued to fair value on or prior to the date of transition to the FE HE SORP, are measured on the basis of deemed cost, being the revalued amount at the date of that revaluation.

Where parts of a fixed asset have different useful lives, they are accounted for as separate items of fixed assets.

Land and buildings

Freehold buildings are depreciated on a straight-line basis over their expected useful economic life to the college of between 25 and 50 years. The college has a policy of depreciating major adaptations to buildings over the period of their useful economic life of between 15 and 25 years.

Freehold land is not depreciated as it is considered to have an infinite useful life.

Where land and buildings are acquired with the aid of specific grants, they are capitalised and depreciated as above. The related grants are credited to a deferred income account within creditors and are released to the income and expenditure account over the expected useful economic life of the related asset on a systematic basis consistent with the depreciation policy. The deferred income is allocated between creditors due within one year and those due after more than one year.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying amount of any fixed asset may not be recoverable.

On adoption of FRS 102, the college followed the transitional provision to retain the book value of land and buildings, which were revalued in 1994, as deemed cost but not to adopt a policy of revaluations of these properties in the future.

Subsequent expenditure on existing fixed assets

Where significant expenditure is incurred on tangible fixed assets after initial purchase it is charged to income in the period it is incurred, unless it increases the future benefits to the college, in which case it is capitalised and depreciated on the relevant basis.

Equipment

Equipment costing less than £1,000 per individual item is recognised as expenditure in the period of acquisition. All other equipment is capitalised at cost. Capitalised equipment is depreciated on a straight-line basis over its remaining useful economic life as follows:

- technical equipment 5 -10 years
- computer equipment 3 - 5 years

- furniture, fixtures and fittings 5 years

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Comprehensive Income and Expenditure.

Borrowing costs

Borrowing costs are recognised as expenditure in the period in which they are incurred.

Leased assets

Costs in respect of operating leases are charged on a straight-line basis over the lease term. Any lease premiums or incentives relating to leases signed after 1st August 2014 are spread over the minimum lease term. The college has taken advantage of the transitional exemptions in FRS 102 and has retained the policy of spreading lease premiums and incentives to the date of the first market rent review for leases signed before 1st August 2014.

Leasing agreements which transfer to the college substantially all the benefits and risks of ownership of an asset are treated as finance leases.

Assets held under finance leases are recognised initially at the fair value of the leased asset (or, if lower, the present value of minimum lease payments) at the inception of the lease. The corresponding liability to the lessor is included in the balance sheet as a finance lease obligation. Assets held under finance leases are included in tangible fixed assets and depreciated and assessed for impairment losses in the same way as owned assets.

Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charges are allocated over the period of the lease in proportion to the capital element outstanding.

Cash and cash equivalents

Cash includes cash in hand, deposits repayable on demand and overdrafts. Deposits are repayable on demand if they are in practice available within 24 hours without penalty.

Cash equivalents are short term, highly liquid investments that are readily convertible to known amounts of cash with insignificant risk of change in value. An investment qualifies as a cash equivalent when it has maturity of 3 months or less from the date of acquisition.

Financial liabilities and equity

Financial liabilities and equity are classified according to the substance of the financial instrument's contractual obligations, rather than the financial instrument's legal form.

All loans, investments and short-term deposits held by the college are classified as basic financial instruments in accordance with FRS 102. These instruments are initially recorded at the transaction price less any transaction costs (historical cost). FRS 102 requires that basic financial instruments are subsequently measured at amortised cost, however the college has calculated that the difference between the historical cost and amortised cost basis is not material and so these financial instruments are stated on the balance sheet at historical cost. Loans and investments that are payable or receivable within one year are not discounted.

Foreign currency translation

Transactions denominated in foreign currencies are recorded using the rate of exchange ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated at the rates of exchange ruling at the end of the financial period with all resulting exchange differences being taken to income in the period in which they arise.

Taxation

The college is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the college is potentially exempt from taxation in respect of income or capital gains received within categories covered by sections 478-488 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

The college is VAT registered. Irrecoverable VAT on inputs is included in the costs of such inputs and added to the cost of tangible fixed assets as appropriate, where the inputs themselves are tangible fixed assets by nature.

Provisions and contingent liabilities

Provisions are recognised when

- the college has a present legal or constructive obligation as a result of a past event
- it is probable that a transfer of economic benefit will be required to settle the obligation, and
- a reliable estimate can be made of the amount of the obligation.

Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value using a pre-tax discount rate. The unwinding of the discount is recognised as a finance cost in the statement of comprehensive income in the period it arises.

A contingent liability arises from a past event that gives the college a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the college. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that

an outflow of resources will be required or the amount of the obligation cannot be measured reliably.

Contingent liabilities are not recognised in the balance sheet but are disclosed in the notes to the financial statements.

Judgements in applying accounting policies and key sources of estimation uncertainty

Judgements in applying accounting policies

In preparing these financial statements, management have made the following judgements:

- Determine whether leases entered into by the college either as a lessor or a lessee are operating or finance leases. These decisions depend on an assessment of whether the risks and rewards of ownership have been transferred from the lessor to the lessee on a lease by lease basis.
- Determine whether there are indicators of impairment of the college's tangible assets. Factors taken into consideration in reaching such a decision include the economic viability and expected future financial performance of the asset and where it is a component of a larger cash-generating unit, the viability and expected future performance of that unit.

Other key sources of estimation uncertainty

- Tangible fixed assets

Tangible fixed assets are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation and maintenance programmes are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of the asset and projected disposal values.

- Local Government Pension Scheme (LGPS)

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 21, will impact the carrying amount of the pension liability.

Furthermore, a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2019 has been used by the actuary in valuing the pensions liability at 31 July 2022. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

2. Funding body grants

	2025	2024
	£'000	£'000
Recurrent grants		
ESFA – 16-18	24,923	21,701
ESFA – adult education budget	2,212	2,108
Office for students	120	99
Specific grants		
ESFA non-recurrent grants	86	848
Teacher Pension Scheme contribution grant	1,320	914
National Insurance Contributions grant	161	-
Releases of government capital grants	784	598
Total	29,607	26,268

3. Tuition fees and education contracts

	2025	2024
	£'000	£'000
Adult education fees	645	693
Apprenticeship contracts	3,187	3,121
Fees for FE loan supported courses	188	180
Fees for HE loan supported courses – Full	18	59
Fees for HE loan supported courses – Part	547	545
International Students	98	140
Total tuition fees	4,683	4,738
Education Contracts		
Local Authority (LEA) & Schools	776	854
Other Contracts	537	570
	1,313	1,424
Total tuition fees & education contracts	5,996	6,162

4 Other grants and contracts

	2025	2024
	£'000	£'000
Erasmus	-	-
Coronavirus Job Retention Scheme grant	-	-
Total	-	-

5 Other income

	2025	2024
	£'000	£'000
Catering and residences	521	499
Other income generating activities	320	252
Miscellaneous income	628	704
Total	1,469	1,455

Other income includes turnover from the following activities: Refectory £521k (2023-24: £499k), Training Restaurant £64k (2023-24: £68k), Salon £77k (2023-24: £10k), Bus & Train Passes £258k (2023-24: £183k) and Student visits and trips £246k (2023-24: £195k).

6 Investment income

	2025	2024
	£'000	£'000
Bank interest receivable	196	188
	196	188
Net return on pension scheme (note 21)	1,443	2,267
Total	1,639	2,455

7 Donations

	2025	2024
	£'000	£'000
Unrestricted donations	94	94
Total	94	94

Donations include £94k from The Radbrook Foundation (2023-24: £90k). Unrestricted Donations to the college are accounted for in the academic year to which they relate. Donations received for specific purposes are recognised in the academic year during which the related expenditure is incurred.

8 Staff costs

The average number of persons (including key management personnel) employed by the college during the year was:

	2025	2024
	No.	No.
Teaching staff	249	241
Teaching Support (assessors, support tutors, apprenticeship practitioners)	132	125

Non-teaching staff	260	255
	641	621

The average number of full-time equivalents (including key management personnel) employed by the college

	2025	2024
	No.	No.
Teaching staff	203	193
Teaching Support (assessors, support tutors, Non-teaching staff	85	87
	175	170
	463	450

Staff costs for the above persons

	2025	2024
	£'000	£'000
Wages and salaries	19,043	17,413
Social security costs	2,041	1,664
Other pension costs	4,639	3,725
	25,723	22,802
Contracted out staffing services	267	213
	25,990	23,015
Restructuring costs – Non contractual	68	61
Total Staff costs	26,058	23,076

Key management personnel

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the college and are represented by the college Leadership Team which comprises the Principal, Executive Director of Finance and Vice-Principals.

Emoluments of Accounting Officer and key management personnel

	2025	2024
	No.	No.
The number of key management personnel including the Accounting Officer was:	7.0	9.0

The number of key management personnel and other staff who received annual emoluments, excluding employer contributions to national insurance and pensions but including benefits in kind, in the following ranges was:

	2025	2024
	No.	No.
£60,001 to £65,000 p.a.	7.0	1.0
£65,001 to £70,000 p.a.	1.0	-
£70,001 to £75,000 p.a.	-	1.0
£75,001 to £80,000 p.a.	1.0	1.0
£80,001 to £85,000 p.a.	-	2.0
£85,001 to £90,000 p.a.	1.0	-
£95,001 to £100,000 p.a.	2.0	2.0
£100,001 to £105,000 p.a.	3.0	-
£115,001 to £120,000 p.a.	1.0	1.0
£185,001 to £190,000 p.a.	1.0	1.0
	16.0	9.0

Nine individuals (2023-24: two) other than the college's key management personnel received annual emoluments of more than £60,000.

Key management personnel compensation is made up as follows:

	2025	2024
	£'000	£'000
Salaries - gross of salary sacrifice and waived	790	732
Performance related pay and bonus	-	-
Benefits in kind	-	-
Employer's National Insurance	105	92
	895	824
Employer's Pension Contribution	199	170
Total key management personnel compensation	1,094	994

The Accounting Officer only receives remuneration in respect of services they provide undertaking their role as Principal under a contract of employment and not in respect of their role as a governor. The remuneration package of senior post holders, including the Principal and Chief Executive, is subject to annual review by the Remuneration Committee of the governing body.

The factors considered by the Committee in determining the senior post holders' remuneration for the year to July 2025 include:

- Legal and regulatory compliance matters including adherence to senior pay controls as set out in Managing Public Money, and 'Senior pay controls for colleges, April 2023'.
- The overall performance of the college in pursuit of its mission
- The financial performance of the college
- The performance of the relevant senior post holder

- The market rate, benchmarking pay against comparable roles in other similar institutions using the AoC annual pay survey
- Pay awards made to teachers and support staff

A similar approach has been used to determine the remuneration of other key management personnel, who are not senior post holders.

The Governing Body follows the UK Corporate Governance Code (2018) and therefore has adapted the AoC's Senior Post Holder Remuneration Code rather than adopting this in full.

The members of the Corporation other than the Accounting Officer and the staff member did not receive any payment from the College other than the reimbursement of travel and subsistence expenses incurred in the course of their duties.

Relationship of Principal/Chief Executive pay and remuneration expressed as a multiple

	2025	2024
	£'000	£'000
Principal's basic salary as a multiple of the median of all staff	5.24	4.55
Principal and CEO's total remuneration as a multiple of the median of all staff	5.24	4.55

9 Other Operating Expenses

	2025	2024
	£'000	£'000
Teaching costs	2,240	2,408
Non-teaching costs	4,115	4,035
Premises costs	1,572	1,667
Total	<u>7,927</u>	<u>8,110</u>

Other operating expenses include:	2025	2024
	£'000	£'000
Auditors' remuneration:		
Financial statements audit	46	51
Other services provided by the financial statements auditor	3	1
Actuary Services	2	4
Internal audit fees	18	19
Other services provided by the internal auditors	-	2
Depreciation	2,365	2,050
Hire of assets under operating leases	38	51

10 Access and participation expenditure	2025	2024
	£'000	£'000
Discounted Fees	-	-
Student Bursaries	-	1
Support & Access	31	26

11 Interest and other finance costs

	2025	2024
	£'000	£'000
On bank loans, overdrafts and other loans:	99	139
Net interest on defined pension liability (note 21)	28	(92)
Total	127	47

12 Tangible fixed assets

	Freehold Land and buildings	Assets under Construction	Equipment	Total
	£'000	£'000	£'000	£'000
Cost or valuation				
At 1 August 2024 (Restated)	38,766	1,970	9,538	50,274
Additions	982	-	687	1,669
Transfers	1,449	(1,845)	396	-
Disposals	-	-	-	-
At 31 July 2025	41,197	125	10,621	51,943
Depreciation				
At 1 August 2024	17,810	-	6,010	23,820
Charge for the year	1,306	-	1,079	2,365
At 31 July 2025	19,116	-	7,089	26,205
Net book value at 31 July 2025	22,081	125	3,532	25,738
Net book value at 31 July 2024	20,956	1,970	3,528	26,454

The cost and accumulated depreciation brought forward have been restated to adjust for historic differences between the college fixed asset register and accounting records. The impact on the net book value of assets as at 1 August 2024 is £nil.

Land and buildings were valued for the purpose of the 1994 financial statements at depreciated replacement cost by a firm of independent chartered surveyors, in accordance with the RICS Statement of Asset Valuation Practice and Guidance notes. Other tangible fixed assets inherited from the local education authority at incorporation have been valued by the Corporation on a depreciated replacement cost basis with the assistance of independent professional advice.

Land and buildings with a net book value of £22,081,000 (2023-24: £20,956,000 Restated) have been partly financed from exchequer funds through, for example, the receipt of capital grants. Should these assets be sold, the college may be liable, under the terms of its financial memorandum, to surrender the proceeds.

If inherited land and buildings had not been valued, they would have been included at nil value being the historical cost amount.

13 Debtors

	2025	2024
	£'000	£'000
Amounts falling due within one year:		
Trade debtors	664	470
Grant Debtors	430	1,200
Other Debtors	28	78
Prepayments and accrued income	500	470
Total	<u>1,622</u>	<u>2,218</u>

14 Creditors: amounts falling due within one year

	2025	2024
	£'000	£'000
Bank loans and overdrafts	291	291
Payments received on account	845	764
Trade payables	823	1,002
Other taxation and social security	982	920
Accruals and deferred income	527	572
Holiday pay accrual	134	134
Deferred income - government capital	787	642
Total	<u>4,389</u>	<u>4,325</u>

Creditors falling due within one year includes amounts due in respect of purchases of Fixed Assets £114,271 (2024: £640,913). £114,271 (2024: £541,546) of this is included in trade creditors and £ Nil (2024: £99,367) is included in accruals.

15 Creditors: amounts falling due after one year

	2025	2024
	£'000	£'000
Loans	1,222	1,513
Deferred income - government capital grants	8,541	8,919
Total	<u>9,763</u>	<u>10,432</u>

16 Maturity of debt

(a) Bank loans and overdrafts

Bank loans and overdrafts are repayable as follows:

	2025	2024
	£'000	£'000
In one year or less	291	279
Between one and two years	290	279
Between two and five years	776	824
In five years or more	156	422
Total	<u>1,513</u>	<u>1,804</u>

The bank loan secured on the London Road Campus bears interest at 1.95% above base rate and is repayable by instalments falling due between February 2015 and January 2031.

In November 2019 the college entered into an interest free loan from the Salix Energy Efficiency Fund. This loan incurs no interest and is repayable by instalments falling due in September and March each year.

17

Provisions for liabilities and charges

	Defined benefit obligation	Enhanced pensions	Total
	£'000	£'000	£'000
At 1 August 2024	-	898	898
Expenditure in the period	(1,590)	(120)	(1,710)
Additions in period	1,390	43	1,433
Actuarial (Gain)/Loss over the period	200	(13)	187
At 31 July 2025	<u>-</u>	<u>808</u>	<u>808</u>

Defined benefit obligations relate to the liabilities under the college's membership of the Local Government Pension Scheme. Further details are given in note 21.

The enhanced pension provision relates to the cost of staff who have already left the college's employ and commitments for reorganisation costs from which the college cannot reasonably withdraw at the balance sheet date. This provision has been recalculated in accordance with guidance issued by the funding bodies.

	2025	2024
Price inflation	2.70%	2.80%
Discount rate	5.50%	4.80%

18 Cash and cash equivalents

	At 1 August 2024 £'000	Cash flows £'000	Other changes £'000	At 31 July 2025 £'000
Cash and cash equivalents	3,284	1,503	-	4,787
Overdrafts	-	-	-	-
Total	3,284	1,503	-	4,787

19 Capital and other commitments

	2025 £'000	2024 £'000
Commitments contracted for at 31 July	934	968
Commitments authorised but not contracted for at 31 July	100	24

20 Lease obligations

At 31 July the college had minimum lease payments under non-cancellable operating leases as follows:

Future minimum lease payments due	2025 £'000	2024 £'000
Not later than one year	22	31
Later than one year and not later than five years	27	49
Later than five years	-	-
	<u>49</u>	<u>80</u>

21 Defined benefit obligations

The college's employees belong to two principal post-employment benefit plans: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Shropshire Council. Both are multi-employer defined-benefit plans.

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest formal actuarial valuation of the TPS was as at 31 March 2020 and of the LGPS 31 March 2019 updated to 31 July 2023 by Mercers.

Total pension cost for the year	2025	2024
	£000	£000
Teachers' Pension Scheme: contributions paid	3,027	2,466
Local Government Pension Scheme:		
Contributions paid	1,590	1,445
FRS 102 (28) charge	(163)	(258)
Charge to the Statement of Comprehensive Income	1,427	1,187
Enhanced pension charge to Statement of Comprehensive Income	-	-
Total Pension Cost for Year within staff costs	4,454	3,653

Teachers' Pension Scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. These regulations apply to teachers in schools, colleges and other educational establishments. Membership is automatic for teachers and lecturers at eligible institutions. Teachers and lecturers are able to opt out of the TPS.

The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis – these contributions, along with those made by employers, are credited to the Exchequer under arrangements governed by the above Act. Retirement and other pension benefits are paid by public funds provided by Parliament.

Under the definitions set out in FRS 102 (28.11), the TPS is a multi-employer pension plan. The college is unable to identify its share of the underlying assets and liabilities of the plan.

Accordingly, the college has taken advantage of the exemption in FRS 102 and has accounted for its contributions to the scheme as if it were a defined-contribution plan. The college has set out above the information available on the plan and the implications for the college in terms of the anticipated contribution rates.

The valuation of the TPS is carried out in line with regulations made under the Public Service Pension Act 2013. Valuations credit the teachers' pension account with a real rate of return assuming funds are invested in notional investments that produce that real rate of return.

The latest actuarial review of the TPS was carried out as at 31 March 2020. The valuation report was published by the Department for Education (the Department) in November 2023. The valuation reported total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £262 billion, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £222 billion giving a notional past service deficit of £40 billion.

As a result of the valuation, new employer contribution rates rose from 23.68% to 28.68% of pensionable pay from April.

A full copy of the valuation report and supporting documentation can be found on the Teachers' Pension Scheme website.

The pension costs paid to TPS in the year amounted to £3,027,266 (2023-2024: £2,465,767)

Local Government Pension Scheme

The LGPS is a funded defined-benefit plan, with the assets held in separate funds administered by Shropshire Council Local Authority. The total contributions made for the year ended 31 July 2025 were £2,006,982, of which employer's contributions totalled £1,533,022 and employees' contributions totalled £473,960. The agreed contribution rates for future years are 19.0% for the college and range from 5.5% to 12.5% for employees, depending on salary according to a national scale.

The following information is based upon a full actuarial valuation of the fund at 31 March 2022 updated to 31 July 2025 by Mercers.

	At 31 July 2025	At 31 July 2024
Rate of increase in salaries	3.75%	3.85%
Future pensions increase	2.60%	2.70%
Discount rate for scheme liabilities	5.90%	4.90%
Inflation assumption (CPI)	2.50%	2.60%
Commutation of pensions to lump sums	-	-

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	At 31 July 2025	At 31 July 2024
	Years	Years
<i>Retiring today</i>		
Males	21.5	21.7
Females	24.1	24.2
<i>Retiring in 20 years</i>		
Males	22.8	23.0
Females	25.6	25.9

The college's share of the assets in the plan at the balance sheet date and the expected rates of return were:

	Long- term rate of return expected at 31 July 2025	Fair Value at 31 July 2025 £'000	Long- term rate of return expected at 31 July 2024	Fair Value at 31 July 2024 £'000
Equity instruments	59.0%	28,377	57.7%	25,401
Bonds – Other	13.8%	6,638	14.0%	6,163
Property	4.40%	2,116	3.2%	1,409
Cash	0.70%	337	1.0%	440
Other	22.1%	10,630	24.1%	10,610
Total fair value of plan assets		48,098		44,023
Weighted average expected long term rate of return	7.5%		9.7%	
Actual return on plan assets		3,613		4,278

The amount included in the balance sheet in respect of the defined benefit pension plan and enhanced pensions benefits is as follows:

	2025	2024
	£'000	£'000
Fair value of plan assets	48,098	44,023
Present value of plan liabilities	(38,467)	(43,291)
Net pensions (liability)/asset before asset ceiling adjustment	9,631	732
Asset ceiling adjustment	(9,631)	(732)

Net pensions (liability)/asset (note 17)

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The college does not recognise net pension assets in the balance sheet but recognises net pension liabilities in accordance with FRS102.

Amounts recognised in the Statement of Comprehensive Income in respect of the plan are as follows:

	2025	2024
	£'000	£'000
Amounts included in staff costs		
Current service cost	1,368	1,223
Past service cost	-	-
Total	1,368	1,223
Amounts included in investment income		
Net interest income	(75)	28
	(75)	28
Amount recognised in Other Comprehensive Income		
Return on pension plan assets	1,443	2,267
Experience losses arising on defined benefit obligations	-	-
Changes in assumptions underlying the present value of	7,220	(401)
Asset ceiling adjustment	(8,863)	(732)
Amount recognised in Other Comprehensive Income	(200)	1,134

Movement in net defined benefit (liability)/asset during year

	2025	2024
	£'000	£'000
Net defined benefit (liability)/asset in scheme at 1 August	-	(1,269)
Movement in year:		
Current service cost	(1,368)	(1,223)
Employer contributions	1,590	1,445
Curtailments & Settlements	-	(3)
Past service cost	-	-
Administration expenses	(61)	(56)
Net interest on the defined	39	(28)
Actuarial gain or loss	8,663	1,866
Effect of asset ceiling	(8,863)	(732)
Net defined benefit (liability)/asset at 31 July	-	-

Asset and Liability Reconciliation	2025	2024
	£'000	£'000
Changes in the present value of defined benefit obligations		
Defined benefit obligations at start of period	43,291	40,328
Current service cost	1,368	1,223
Interest cost	2,095	2,039
Contributions by Scheme participants	474	432
Experience gains and losses on defined benefit obligations	118	2,267
Changes in financial assumptions	(7,338)	(1,866)
Estimated benefits paid	(1,541)	(1,135)
Past Service cost	-	-
Curtailments and settlements	-	3
Defined benefit obligations at end of period	38,467	43,291
Changes in fair value of plan assets		
Fair value of plan assets at start of period	44,023	39,059
Interest on plan assets	2,170	2,011
Return on plan assets	1,443	2,267
Administration expenses	(61)	(56)
Employer contributions	1,590	1,445
Contributions by Scheme participants	474	432
Estimated benefits paid	(1,541)	(1,135)
Fair value of plan assets at end of period	48,098	44,023

These accounts include a past service cost of £129,000 in respect of the McCloud / Sergeant judgment which ruled that the transitional protection for some members of public service schemes implemented when they were reformed constituted age discrimination. This provision is just under 0.24% of the total scheme liability as at 31 July 2021, the calculation of the adjustment to past service costs arising from the outcome of the Court of Appeal judgment is based on a number of key assumptions including:

- the form of remedy adopted
- how the remedy will be implemented
- which members will be affected by the remedy
- the earning assumptions
- the withdrawal assumption

The other financial and demographic assumptions adopted to calculate the past service cost are the same as those used to calculate the overall scheme liability. Adopting different assumptions, or making other adjustments, to reflect behavioural changes stemming from the judgment, would be expected to change the disclosed past service

cost. Similarly, allowing for variations in individual members' future service or salary progression is expected to produce higher costs. The past service cost is particularly sensitive to the difference between assumed long term general pay growth and the CPI. If the long-term salary growth assumptions were 0.5% pa lower, then the past service cost disclosed here would be expected to reduce by 50% and conversely a 0.5% p.a. increase would increase the estimated cost by 65%.

Shropshire County Pension Fund uses valuation techniques to determine the carrying amount of pooled property funds and directly held freehold property of which the college has a share. The outbreak of COVID-19 has impacted global financial markets and as at the valuation date, less weight can be attached to the previous market evidence to inform opinions of value. Valuations on the Pension Fund property are reported on the basis of 'material valuation uncertainty', consequently less certainty and a higher degree of caution should be attached to the valuation. The college's pension fund property assets total £2,116,000 or 4.4% of total assets (2023-2024 £1,409,000 or 3.2%)

In determining the college's share of the scheme's liabilities the estimated additional liabilities arising from the McCloud judgement have been allowed for and included, based on calculations carried out on the individual member data supplied for the 2021-22 round of actuarial valuations.

22 Related party transactions

Due to the nature of the college's operations and the composition of the Board of Governors being drawn from local public and private sector organisations, it is possible that transactions will take place with organisations in which a member of the Board of Governors may have an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the college's financial regulations and normal procurement procedures.

The total expenses paid to or on behalf of the Governors during the year was £602.55 for 1 governor (2023-24: £715.80 for 3 governors). This represents travel and subsistence expenses and other out of pocket expenses incurred in attending Governor meetings and charity events in their official capacity.

The Accounting Officer and other staff governors receive remuneration in respect of services they provide undertaking their role as an employee under a contract of employment and not in respect of their role as a governor. No other Governor has received any remuneration or waived payments from the college during the year (2023-24: None).

23 Amounts disbursed as agent – Learner support funds

	2025	2024
	£000	£000
Balance at 1 st August	110	57
16-18 bursary grants	776	657
Other Funding body grants	38	78
Other Funding body grants – Returned	-	-
Interest earned	-	-
Total support funds received	924	792
Disbursed to students	(726)	(650)
Administration costs	(39)	(32)
Total support funds disbursed	765	682
Balance unspent as at 31 July, included in creditors	159	110

The college distributes 16-19 discretionary and vulnerable bursaries and free meals in further education (FEFM) funds to students as an agent for DfE.

In the accounting period ended 31 July 2025, the college received a total of £814k (2023-24: £730k) and disbursed £725k (2023-24: £650k) from DfE16-19 discretionary and vulnerable bursaries and FEFM funding after charging £39k (2023-24: £32k) for administration costs.

As at 31 July 2025, the cumulative unspent discretionary and vulnerable bursary funds and FEFM funding is £120k (2023-24: £85k) of which £Nil is in scope to be returned to the DfE (2023-24: Nil).

24 Events after the reporting period

There are no events after the reporting period.