

Shrewsbury Colleges Group
Annual Report and Financial Statements
Year Ended 31 July 2024

Shrewsbury Colleges Group

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Reference and Administrative Details

Board of Governors

J Barratt
 A Benghiat
 A Caesar-Holden
 S Greco
 R Harrison
 M Hartland
 A Hodson
 J Hoyland
 G Mills
 A Prichard
 A Robertson
 J Staniforth
 R Sartain
 W Savekar
 C Sharp
 M Thompson
 P Tucker
 J Vernon
 R Wilson

Clerk

Ms T Cottee

Senior management team

James Staniforth	-	Principal and CEO; Accounting Officer
Mark Brown	-	Vice Principal, Quality, Apprenticeships & Information
Donna Lucas	-	Vice Principal, People
Chris Sears	-	Vice Principal, A Level Studies
Matt Laws	-	Vice Principal, Vocational and Technical Education
Paul Partridge	-	Executive Director of Finance
Steve McAlinden	-	Assistant Principal, Curriculum Support

Principal and Registered Office

Welsh Bridge Campus, Priory Road, Shrewsbury, Shropshire, SY1 1RX

Professional advisors

External auditors	-	Bishop Fleming LLP, Stratus House, Emperor Way, Exeter Business Park, Exeter, EX1 3QS
Internal Auditors	-	Validera, Sterling House, 97 Lichfield Street, Tamworth, B79 7QF
Bankers	-	NatWest, 8 Mardol Head, Shrewsbury, SY1 1HE
	-	Barclays, Leicester, L87 2BB
Solicitors	-	The college uses a variety of legal firms, dependent upon the matter under Consideration

Strategic report

OBJECTIVES AND STRATEGY

The governing body present their annual report together with the financial statements and auditor's report for Shrewsbury Colleges Group for the year ended 31 July 2024.

Legal status

Shrewsbury Colleges Group is a designated Sixth Form College. The corporation was established under the Further and Higher Education Act 1992 for the purpose of conducting Shrewsbury Colleges Group. The college is an exempt charity for the purposes of Part 3 of the Charities Act 2011.

Mission, Vision, Strategy and Objectives

The mission of Shrewsbury Colleges Group is to:

- Provide outstanding academic and vocational education and training in order that all students progress to university or employment.
- Be a local centre of excellence for higher education.
- Be the college of choice.

The vision for Shrewsbury Colleges Group is that every student makes outstanding progress.

Goals

- To deliver a high quality impactful student experience.
- To create a strong culture and reputation.
- To build capacity to meet the growth in demand.
- To innovate and shape the future.

In achieving our goals, we strive to be student centred, to act with integrity, to be professional, to continuously seek to improve, to be positive and to be inclusive.

Resources

The college operates from three distinctive campuses within Shrewsbury: by the English Bridge on Abbey Foregate, by the Welsh Bridge on Priory Road, and at our campus on London Road. These campuses offer high quality subject specific facilities including well equipped classrooms and specialised workshops to support effective and high-quality teaching.

Tangible resources include land and buildings on three distinct campuses in Shrewsbury, fixtures & fittings, computer hardware & software, motor vehicles and plant & equipment.

Financial

As at 31 July 2024 the college had £ 17.2 million (2022-23 £16.7m) of net assets (excluding defined benefit pension liabilities), and long-term debt of £1.51million (2022-23 £1.80m).

People

The college employs 450 (2022-23: 455) people (expressed as full-time equivalents), of whom 193 (2022-23: 185) are teaching staff. Non-Teaching staff include apprenticeship assessors as well as other staff whose roles are dedicated to supporting our students both in the classroom and as part of their wider college life.

Reputation

The college has a very strong reputation locally and nationally. Maintaining its strong reputation is essential for the college's success at attracting students and external relationships. The college was graded as 'Good' with an 'Outstanding' judgement for Behaviour and Attitudes by Ofsted in January 2022. The college reputation is a key factor in the growth in 16-18 student numbers since merger, growing from 3,150 students in 2017 to 4,150 students in 2024.

In the year to 31 July 2024 the college had 7,407 grant funded students (2022-23 9,371) and 1,935 non grant funded students (2022-2023: 1,695). In 2023-24 the college's student population included 3,840 16 to 18 year old students (2022-2023: 3,705), 874 apprentices (2022-2023: 939), and 297 higher education students (2022-2023: 316) and engaged with 4,172 adult learners either on campus (2022-2023: 4,411), online, or through its off-campus adult education programmes.

Stakeholders

In line with other colleges and with universities, Shrewsbury Colleges Group has many stakeholders. These include:

- Students and their parents/carers
- Staff
- Secondary schools across Shrewsbury, Shropshire and the wider area
- Local employers (with specific links)
- Local authorities
- The Marches Local Enterprise Partnership (LEP)
- Shropshire Chamber of Commerce acting as an approved ERB
- The Marches Education Partnership
- The LSIP
- The local community
- Other sixth form institutions and FE colleges, the AoC, the SFCA and the Tertiary Colleges Group
- Trade unions
- Professional bodies
- Education sector funding bodies
- FE Commissioner
- Ofsted

The College recognises the importance of these relationships and engages in regular communication with them through regular meetings and via the college website.

Public benefit

Shrewsbury Colleges Group is an exempt charity under Part 3 of the Charities Act 2011 and is regulated by the Secretary of State for Education. The members of the Governing Body, who are trustees of the charity, are disclosed on pages 15 to 17.

In setting and reviewing the college's strategic objectives, the Governing Body has had due regard for the Charity Commission's guidance on public benefit and particularly upon its supplementary guidance on the advancement of education. The guidance sets out the requirement that all organisations wishing to be recognised as charities must demonstrate, explicitly, that their aims are for the public benefit.

In delivering its mission, the college provides identifiable public benefits through the advancement of education to over 11,000 students. The college provides a broad range of A Level and vocational courses for 16-19 year olds, apprenticeship training and higher education courses, for both young people and adults in addition to grant funded and fee funded courses for adults and local businesses and other stakeholders. The college adjusts its courses to meet the needs of local employers and provides training to over 900 apprentices.

The college is committed to providing information, advice and guidance to the students it enrolls and to finding suitable courses for as many students as possible regardless of their educational background.

In delivering its mission, the college provides the following identifiable public benefits through the advancement of education:

- High-quality teaching
- Widening participation and tackling social exclusion
- Excellent employment record for students
- Strong student support systems
- Links with employers, industry and commerce.

The delivery of public benefit is covered throughout the Strategic Report.

DEVELOPMENT AND PERFORMANCE

Performance indicators

The college is required to complete the annual Finance Record for the Education & Skills Funding Agency. The college is assessed by the Education & Skills Funding Agency as having a “Good” financial health grading.

Key performance Indicator	Target/Budget for 2023-24	Actual for 2023-24
Earnings before Interest, Tax, Depreciation and Amortisation, excluding releases of government capital grants – EBITDA- Education specific	£2.27m	£2.02m
Staff costs as % of income (excluding subcontracted activity)	71.0%	67.5%
Cash available at year end	>£2.0m	£3.28m
Current Ratio	More than 1.2	1.55
Borrowing as % of income	Less than 15%	6.8%
Financial Health Score	Good	Good

Financial Review

The college generated a surplus before other gains and losses in the year of £884k (2022-23 deficit £73k), with total comprehensive income of £2.018m (2022-23 £9.988m). The impact of FRS102 Pension adjustments relating to the college’s LGPS defined benefit scheme and which the college has little influence over, causes significant variations to these results. After excluding the impact of FRS102 Pension charges the underlying operating result for the year was an operating surplus of £0.63m (2022-23 surplus £1.06m). This is summarised in the table below:

	2023-24	2022-23
	£’000	£’000
EBITDA (Education specific)	2,018	2,560
Releases of government capital grants	598	389
Depreciation less gain on sale of assets	(2,036)	(1,880)

Interest costs net of interest received	49	(22)
Underlying Operating surplus	629	1,047
Less FRS102 Pension charges in respect of defined benefit pensions	255	(974)
Statutory Operating surplus/(deficit)	884	73
Actuarial Gain in respect of Pension revaluations	991	9,993
Revaluation Gain/(Loss) in respect Enhanced Pension provision	143	(78)
Total Comprehensive income	2,018	9,988

During the year the college invested £3,982k (2022-23: £2,895k) renewing classroom-based equipment and in expanding and refurbishing and improving its facilities to ensure that these continue to provide and improve the environment needed to support its education provision.

As part of continued campus developments to improve the quality of student facilities a number of significant projects were undertaken during 2024 to enhance the quality of our London Road campus as part of the introduction of new T Levels, and as part of continued expansion, modernisation and improvement plans at our Welsh Bridge campus. These investments were part funded by T level and Post 16 Capacity capital grants. In addition, during 2023-24 the college undertook refurbishments of teaching facilities for its Engineering, Carpentry, Plumbing and Electrical facilities to improve their quality and expand their capacity. These investments were funded by grants from the Local Skills Improvement Fund and the Local Enterprise Partnership.

The college received donations of £90k (2022-23: £21k) from the Radbrook Foundation. These funds are used in accordance with the wishes of the Radbrook Foundation Trustees, to support students who would otherwise be unable to participate fully in college extracurricular activities or to provide specialised equipment to improve the individual's learning experience, to support students to travel to college and to enhance the college's student extra-curricular enrichment activities.

The college has accumulated reserves of £16.3m and cash balances of £3.28m. The college plans to accumulate reserves and cash balances to be used to meet future capital investment requirements.

FUTURE PROSPECTS

The college is independently financially viable and comparatively well placed to face the ongoing financial challenges facing the sector. The college anticipates continuing upward cost pressures on Teachers Pay in 2024-25.

The college has seen significantly increased enrolments from 16-19 year olds since September 2020 and has also seen a significant growth in demand for Apprenticeship training. The number of 16-19 year old students enrolled in September 2024 continued to be above expected and planned for levels.

In 2023-24 the college offered 7 T Levels and is expanding its T Level offering in 2024-25 to 11 pathways.

Recent increases to the core funding rate for 16-19 year old students have allowed the college to plan more confidently for the future. However, the increased demand for places and demographic growth anticipated over the coming 5 years means that further expansion, development and renewal of campus facilities to accommodate expected demand remains imperative.

Financial plan

The college governors approved a financial plan in July 2024 which sets the following objectives for the period to July 2026.

- To Maintain a Financial Health Grade of “Good”
- To Generate an EBITDA measure of at least 6%
- To maintain an adjusted (ESFA) current ratio above 1.2
- To generate sufficient income to ensure adequate funding is available to:
 - Recruit and retain staff, Fund Premises maintenance and repairs at a sustainable level,
 - Fund IT support and maintenance at a sustainable level,
 - Replace / renew capital assets on a reasonable timescale
- To maintain a cash balance of at least £2m at the year end
- To Maintain positive reserves – excluding LGPS liabilities

Treasury policies and objectives

The college has treasury management arrangements in place to manage cash flows, banking arrangements and the risks associated with those activities, and to ensure that appropriate returns are generated from cash balances held.

Reserves

The college recognises the importance of maintaining appropriate cash reserves in the financial stability of any organisation and ensures that there are adequate cash reserves to support the college’s core activities, unexpected costs, deal with any potential income shortfalls resulting from enrolment reductions or government funding changes. The college takes into account the impact on cash reserves when setting capital expenditure budgets to address improvement, expansion or renewal of its buildings and facilities and its capacity to reduce carbon emissions. The college has no restricted reserves.

PRINCIPAL RISKS AND UNCERTAINTIES

The college operates an effective system of internal control, including financial, operational and risk management which is designed to protect the college’s assets and reputation.

The Senior Leadership Team undertakes a comprehensive review of the risks to which the College is exposed. They identify systems and procedures, including specific preventable actions which should mitigate any potential impact on the college. Where appropriate additional internal controls are implemented and the subsequent appraisal will review their effectiveness and progress against risk mitigation actions. In addition to the annual review, the Senior Leadership Team also consider any risks which may arise during the year either as a result of a new area of work being undertaken by the College or changes to the education funding landscape.

A risk register is maintained at the whole college level which is reviewed termly by the Audit Committee and more frequently where necessary. The risk register identifies the key risks, the likelihood of those risks occurring, their potential impact on the College and the actions being taken to reduce and mitigate the risks. Risks are prioritised using a consistent scoring system.

Outlined below are the principal risk factors that affect the College. Not all the factors are within the college’s control. Other factors besides those listed below may also adversely affect the College.

1. Government funding

The college has considerable reliance on continued funding controlled by the government’s further education sector funding bodies. In 2023-24 circa 87.6%, (2022-23 circa 88.0%) of the college’s revenue was ultimately publicly funded and this level of requirement is expected to continue.

During 2024 the government announced its intention to cease funding a number of applied general qualifications. Three popular courses currently delivered by the college for 16 to 18 years olds would be directly affected by current proposals requiring the college to cease offering some of these courses for September 2025. The potential impact of this policy change risks causing significant disruption to those potential students affected who will be unable to select their preferred course and a corresponding adverse financial impact upon the college either in the form of reduced enrolments, or

lower retention relating to affected students. This also risks additional costs of redeployment or restructuring required by these changes.

2. Maintain its reputation

The college aims to ensure that the experience of all students and apprentices is outstanding, by providing excellence in teaching, learning and assessment. This will ensure outstanding student outcomes, including progression beyond the college into employment or to higher education.

Students, teaching and learning is placed at the heart of the college with systems for target setting, tracking and monitoring and a whole college focus on feedback and growth mind-sets.

3. Ability to meet growth in anticipated demand

There is an increase in the demography of 16-18 year olds expected across the college’s core catchment regions of Shropshire and Telford & Wrekin over the coming years, which combined with increased 16-19 and apprenticeship students over the past three years is expected to put further pressure on the college’s ability to accept all students with appropriate applications. To address this risk the college has an estates strategy which identifies the key investments needed to create and improve available teaching space.

Delivery of this strategy remains dependent on the availability of additional capital grant funding, without which the college may not be able to expand sufficiently to meet anticipated demand.

4. Inflationary cost pressures

The college is subject to the same inflationary pressures as other public sector education organisations. In addition to pay increase pressures, in common with other sectors, general non-pay cost inflation will continue to place further burdens on the college’s resources both in 2024-24 and into 2025-26, unless appropriately funded via government grant funding.

KEY PERFORMANCE INDICATORS

Student achievements

The college’s vision is to ensure all students make outstanding progress. Student achievement and progress across the range and breadth of classroom-based qualifications was very strong though the context again was not comparable. The college worked with the final cohort of students, (TAG students) who had never sat an externally assessed exam to provide them with the best chance of achieving the grades they deserved.

	2024	2023
Overall Achievement	89%	87%
16-18 Achievement	84%	81%
19+ Achievement	94%	94%
A Level %MTG	57%	53.6%
Sixth Sense Residual	+0.12	+0.04
A Level Alps	NA	NA
A Level grades A*-B	47%	45%
A Level pass rate	98.1%	97.1%
L3 BTEC/CTEC % MTG	59%	63.2%
L3 BTEC/CTEC grades DMM+	77%	80.2%
L3 BTEC/CTEC pass rate	99.8%	98.0%
GCSE grades C+	34%	40%
Apprentice achievement	61%	61.0%

Overall achievement was 89%. The 16-18 achievement rate was 84% and the 19+ achievement rate was 94%. The largest single area of the college's work is Level 3 graded courses for 16-18 year olds. The A Level Sixth Sense score is a single year peer benchmark comparing the college to the other members of the Sixth Form College Association. The score is ranked against other sixth form college, and the college is ranked in the 70th and 80th decile, that is in the top 20-30% of sixth form colleges. GCSE grade 4+ achievement remains significantly above the national average data released by JCQ. Apprenticeship achievement rates consolidated for a second year at 61%. This level of performance had ranked the college within the top 30% of all colleges in 2022-23.

Curriculum delivery and developments

Shrewsbury Colleges Group serves the town of Shrewsbury, much of Shropshire, Telford and Wrekin, and Powys. A designated sixth form college, the breadth and range of provision and students means that, Shrewsbury Colleges Group is effectively a tertiary college that is able to allow students to choose between academic and vocational courses as best suits their needs and aspirations. The college also delivers Higher Education courses to meet local need for high quality, niche, affordable provision. The college operates from three campuses, the Welsh Bridge Campus, the English Bridge Campus and the London Road Campus.

The Welsh and English Bridge Campuses are situated in the heart of the town centre of Shrewsbury. The curriculum offered on these campuses consists of a broad range of A Levels for 16-18 year olds and a limited number of BTEC single A Level equivalent qualifications. Vocational Art and Design courses are also based at the English Bridge Campus.

The London Road Campus offers a wide range of vocational, technical and professional qualifications for 16-18 year olds and for adults. In addition, the campus has a dedicated Higher Education Centre. The college provides apprenticeship training for a broad range of curriculum areas for local and regional SME and large employers. In addition, the college provides training for trade union representatives in a number of regions across the country for the GMB union.

The college offer takes account of the training needs of the local and combined authorities, the Marches LSIP, the Marches LEP and local businesses. The college has close links with the local authority and, the Marches LSIP. The college has recently participated in two Skills Accelerator Strategic Development Fund projects with two other colleges and an Independent Training Provider working with the NHS Trust to provide training for health and care, and to develop facilities for training on renewable energy heating and Electric Vehicle charging and testing technologies. The college continues to work closely with these two other colleges and the LSIP to develop and deliver the skills needs of the region and is part of a collaboration which was awarded LSIF funding in November 2023.

Shrewsbury Colleges Group is a member of Shrewsbury Partnerships for Education (SPET) and collaborates with 11-16 providers to share information and develop the 16-19 curriculum. The college is a member of the Association of Colleges, the Sixth Form Colleges Association and the Tertiary Colleges Group.

Payment performance

The Late Payment of Commercial Debts (Interest) Act 1998 requires colleges, in the absence of agreement to the contrary, to make payments to suppliers within 30 days of either the provision of goods or services or the date on which the invoice was received. The target set by the Treasury for payment to suppliers within 30 days is 95 per cent. For the accounting period ending July 2023, the college recorded an average creditor days figure of 31 days (2022-23: 31 days).

Streamlined Energy and Carbon Reporting

The college is committed to reducing its carbon emissions and has taken the following measures over the past 3 years to improve energy efficiency:

- Installation of double-glazed windows to replace old end of life units in the main building at its London Road campus

- Installation of Voltage optimisation technology to reduce and optimise electrical energy used.
- Installation of new electrical energy monitoring equipment to identify and eliminate waste and unnecessary consumption.
- Increased monitoring and active control of campus heating systems

These initiatives have helped to reduce the total energy used since 2021-22 by 1,544,173 kWhrs (2022-23: 1,418,937 kWhrs) compared and reduced Co2e emissions by 31% (2022-23: 26%), gains which have been consolidated and maintained during 2023-24. Further step changes in energy and Co2 emission reduction are limited by the age of college campus buildings and where significant further investment will be required to address the thermal efficiency of existing building fabric prior to any transition to non-carbon based heating systems.

The college’s greenhouse gas emissions and energy use for the period calculated in line with the 2019 HM Government Environmental Reporting Guidelines, the GHG Reporting Protocol – Corporate Standard and the UK Government’s Conversion Factors for Company Reporting are included in the College Sustainability report which is published on the college’s website annually.

Trades Union facility time

During the year ending 31 July 2024 there were 3 employees (2022-23: 3 employees) who were relevant union officials, representing 2.70 full-time equivalents (2022-23: 2.58 full-time equivalents). All employees were granted paid facility time spend between 1% and 50% of their working hours on facility time. Unison representation is through regional or branch secretary representation and therefore not included in these reported figures.

During the period August 2023 to July 2024 the total cost of facility time provided was £18,560 (2022-23: £15,272), total pay costs (excluding FRS102 Defined Benefit Pension costs) were £22.27m (2022-23: £21.06m). During the period August 2023 to July 2024 0.083% (2022-23: 0.073%) of total payroll costs was spent on trades union activities. The percentage of total paid facility time spent on paid trades union activities was 100%.

EQUALITY AND DIVERSITY

Equal opportunities

The college is committed to ensuring equality of opportunity for all who learn and work here. We respect and value positively differences in race, gender, sexual orientation, disability, religion or belief and age. We strive vigorously to remove conditions which place people at a disadvantage, and we will actively combat bigotry. The college’s policies are reviewed, impact assessed, implemented and monitored on a planned basis. The college’s Equal Opportunities Policy is published on the college’s Intranet site.

Gender pay gap reporting

	Year ending
	31 March 2024
Mean gender pay gap	19.69%
Median gender pay gap	43.66%
Mean bonus gender pay gap	0%
Median gender bonus gap	0%
Proportion of males/females receiving a bonus	0%

The proportion of males and females in each quartile of the pay distribution are:

	Males	Females
1 - Lower quartile	31%	76%
2	26%	74%
3	46%	54%
4 – Upper quartile	56%	44%

Disability statement

The college complies with the requirements of the Equality Act 2010 and is committed to being as inclusive as possible. We welcome the Public Sector Equality Duty and actively consider how we can minimise any disadvantages suffered by people due to their disability and meet their needs during time at our college.

We will:

- a. Assess each student on an individual basis.
- b. Identify needs and offer support at an early stage.
- c. Work to remove barriers to learning and make reasonable adjustments when needed.
- d. Provide a range of specialist facilities, equipment and assistive software.
- e. Maintain an experienced team of Learning Support Specialists and Tutors.
- f. Provide information for students through our intranet sites.
- g. Negotiate exam access requirements with awarding bodies for any on-course assessments and examinations.
- h. Ensure easy access wherever possible to our buildings and facilities.
- i. Offer familiarisation visits and an informal meeting with one of the Learning Support Specialists or Student Support Tutors.
- j. Arrange for support at course interviews.
- k. Provide opportunities throughout the year for students to tell us about their support requirements.
- l. Maintain a list of specialist equipment, such as laptops, which the college can make available for use by students.
- m. Make available on the website an admissions policy for students to access. Appeals against a decision not to offer a place are dealt with under the complaints policy.

GOING CONCERN

After making appropriate enquiries, the corporation considers that the college has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the going concern basis in preparing the financial statements.

DISCLOSURE OF INFORMATION TO AUDITORS

The members who held office at the date of approval of this report confirm that, so far as they are each aware, there is no relevant audit information of which the college's auditors are unaware; and each member has taken all the steps that he or she ought to have taken to be aware of any relevant audit information and to establish that the college's auditors are aware of that information.

Approved by order of the members of the corporation on 9th December 2024 and signed on its behalf by:



Joycelin Hoyland
Chair

Statement of Corporate Governance and Internal Control

The following statement is provided to enable readers of the annual report and accounts of the college to obtain a better understanding of its governance and legal structure. This statement covers the period from 1st August 2023 to 31st July 2024 and up to the date of approval of the annual report and financial statements.

Governance Code

The college endeavours to conduct its business:

- I. in accordance with the seven principles identified by the Committee on Standards in Public Life (selflessness, integrity, objectivity, accountability, openness, honesty and leadership);
- II. having due regard to the UK Corporate Governance Code for English Colleges (“the Code”).

In the opinion of the Governors, the college complies with the provisions relevant to the further education sector and best practice of the Code, and it has complied throughout the year ended 31 July 2024. This opinion is based on an external review undertaken by Governance4FE and a review of compliance with the Code undertaken by the internal audit service, Validera, reported to the Board on 15 July 2024. The Governing Body recognises that, as a body entrusted with both public and private funds, it has a particular duty to observe the highest standards of corporate governance at all times.

The Corporation was established under the Further and Higher Education Act 1992, for the purpose of conducting Shrewsbury Colleges Group. The college is an exempt charity within the meaning of Part 3 of the Charities Act 2011. The members of the Governing Body, who are also the Trustees of the charity, for the purposes of the Charities Act 2011, confirm that, in reviewing and setting the college’s strategic objectives, they have had due regard for the Charity Commission’s guidance on public benefit and particularly upon its supplementary guidance on the advancement of education and that the required statements appear elsewhere in these financial statements.

In delivering its mission, the college provides the following identifiable public benefits through the advancement of education:

- high quality teaching and learning
- widening participation and tackling social exclusion
- strong student support systems
- links with employers, industry and commerce

The college is committed to providing information, advice and guidance to the students it enrolls and to finding suitable courses for as many students as possible regardless of their educational background.

The Corporation

The members who served on the Shrewsbury Colleges Group Corporation during the year and up to the date of signature of this report were as listed in the table below.

Key:	Aud	Audit	ESWG	Estates Strategy Working Group
	FBO	Finance & Business Operations	HR	Human Resources
	Q S&C	Quality, Standards & Curriculum	Rem	Remuneration
	S&G	Search & Governance		

Members of the Corporation

Governors serving on the Shrewsbury Colleges Group Corporation during 2023/2024

Name	Date of Appointment	Term of Office	Expiry of Term	Date of Resignation	Status of Appointment	Committee Served	Attendance in 2023-24
Prof J Barratt	12/10/2021	3 year term (1 st term of office)	31/10/2024		Parent	Aud Q S & C (Chair from 03.07.2023)	n/a
Prof J Barratt	24/05/2024		31/05/2024		Independent	Aud Q S & C (Chair from 03.07.2023)	100% 100% Board 67%
A. Benghiat	06/07/2020	4 year term (1st term of office)	31/07/2024		Independent	Q S & C	50% Board 67%
M. Hartland	17/10/2023	3 year term (1st term of office)	31/10/2026		Parent	FBO	85% Board 40%
A. Caesar-Homden	11/07/2022	4 year term (1st term of office)	31/07/2026		Independent	Q S & C	50% Board 33%
B. Greenaway	15/12/2020	4 year term (1 st term of office)	31/12/2024	16/08/2023	Staff Governor (Academic)	S&G	n/a
S. Greco	17/10/2023	4 year term (1st term of office)	31/10/2027		Staff Governor (Academic)		Board 67%
R. Harrison	11/07/2022	4 year term (1 st term of office)	31/07/2026		Independent	Aud Q S & C	100% 100% Board 100%
A. Hodson	12/12/2022	4 year term (1 st term of office)	31/12/2026	01/08/2024	Staff Governor (Academic)	Q S & C	25% Board 50%
J. Hoyland	01/04/2023	4 year term (1 st term of office)	31/03/2027		Independent	F&BO S&G	86% 66% Board 83%
D. Jones	12/12/2022	2 year term (1 st term of office)	31/07/2024	19/09/2023	Student Governor (Higher Education)	Q S & C	

Name	Date of Appointment	Term of Office	Expiry of Term	Date of Resignation	Status of Appointment	Committee Served	Attendance in 2023-24
G. Mills (Vice Chair from 13/07/2021 – 15/07/2024) Appointed Chair of Governors 15/07/2024 – 10/10/2024	10/02/2021	4 year term (1 st term of office)	31/12/2024	10/10/2024 (post year-end)	Independent	F&BO (Chair from 30/03/2021 – Present) Rem S&G	100% 100% 66% Board 80%
A. Prichard	01/06/2023	4 year term (1 st term of office)	31/05/2027		Independent	Q S & C	50% Board 83%
R. Sartain (Radbrook Foundation nominated member)	Re-appointed 01/01/2021	4 year term (2 nd term of office)	31/12/2025		Independent	Aud	83% Board 100%
C. Sharp	23/11/2021	4 year term (1 st term of office)	30/11/2025		Independent	Aud (Chair from 24/11/2021) Rem	100% 100% Board 100%
J. Staniforth	16/04/2017	-	-		Principal/CEO	F&BO S&G Aud	86% 100% Board 100%
N. Stitch	11/07/2022	4 year term (1 st term of office)	31/07/2026	04/03/2024	Independent	F&BO	0% Board 50%
M. Thompson	01/02/2023 (reappointed)	4 year term (2 nd term of office)	30/11/2027		Independent	Aud	100% Board 100%
P. Tucker	12/10/2021 (reappointed)	4 year term (2 nd term of office)	31/10/2025		Staff (Support)	F&BO	71% Board 100%
J. Vernon	21/05/2024	4 year term (1 st term of office)	31/05/2028		Independent	Q S & C S&G	100% 100% Board 100%

Name	Date of Appointment	Term of Office	Expiry of Term	Date of Resignation	Status of Appointment	Committee Served	Attendance in 2023-24
R. Wilson (Chair from 13/07/2020 and re-appointed 10/10/2022 – 15/07/2024)	25/03/2023 (reappointed)	4 year term (2nd term of office)	31/03/2027	15/07/2024	Independent	F&BO S&G (Chair) Rem	86% 100% 100% Board 83%
L. Wright	01/02/2022	3 year term (1 st term of office)	31/01/2025	16/08/2023	Parent Governor	Q S & C	N/A
W. Saveker	01/08/2023	1 year term (1 st term of office)	31/07/2024		Student Governor (16-18)	Q S & C (co-opted)	50% Board 83%
A. Robertson	12/12/2023	2 year term (1 st term of office)	31/12/2025		Student Governor (HE)	Q S & C (co-opted)	66% Board 80%
	Clerk to Corporation T. Cottee – from 03/01/2017						

On 9th December 2024 Joycelin Hoyland was appointed as Chair of Governors following the resignation of Graham Mills on 10th October 2024.

The governance framework

It is the corporation's responsibility to bring independent judgement to bear on issues of strategy, performance, resources and standards of conduct.

The corporation is provided with regular and timely information on the overall financial performance of the college together with other information such as performance against funding targets, proposed capital expenditure, quality matters and personnel-related matters such as health and safety and environmental issues. The Corporation met 5 times during 2023-2024.

The Corporation conducts its business through a number of committees. Each committee has terms of reference, which have been approved by the Corporation. These committees are Audit, Finance & Business Operations, Quality, Standards & Curriculum, Remuneration and Search & Governance. Full minutes of all meetings, except those deemed to be confidential by the Corporation, are available on the college's website www.scg.ac.uk or from the Clerk to the Corporation at:

Shrewsbury Colleges Group
Welsh Bridge Campus
Priory Road, Shrewsbury
Shropshire
SY1 1RX

The Clerk to the Corporation maintains a register of financial and personal interests of the governors. The register is available for inspection at the above address.

All governors are able to take independent professional advice in furtherance of their duties at the college's expense and have access to the Clerk to the Corporation, who is responsible to the Board for ensuring that all applicable procedures and regulations are complied with. The appointment, evaluation and removal of the Clerk are matters for the Corporation as a whole.

Formal agendas, papers and reports are supplied to governors in a timely manner, prior to Board meetings. Briefings are provided on an ad hoc basis.

The Corporation has a strong and independent non-executive element and no individual or group dominates its decision-making process. The Corporation considers that each of its non-executive members is independent of management and free from any business or other relationship which could materially interfere with the exercise of their independent judgement.

There is a clear division of responsibility in that the roles of the Chair and Accounting Officer are separate.

Appointments to the Corporation

Any new appointments to the Corporation are a matter for the consideration of the Corporation as a whole. The Corporation has a Search & Governance Committee, consisting of five members of the Corporation, which is responsible for the selection and nomination of any new independent, parent and co-opted committee member for the Corporation's consideration. The Corporation is responsible for ensuring that appropriate training is provided as required.

Members of the Corporation are appointed for a term of office not exceeding four years; Parent Governors for 3 years and Student Governors for 1 or 2 years, depending on the duration of their course. The Corporation has in place a robust succession plan to recruit similarly skilled individuals during 2024-25, including working with such as providing additional capacity in audit and estates skills and experience on the Board.

Corporation performance

The Corporation was the subject of an External Review of Governance conducted by FE4Governance on the effectiveness of its governance for the year ended 31 July. The conclusions of that Review can be précised as –

The Skills and Post 16 Education Act 2022. requires all further education colleges to have an external governance review between August 2021 and July 2024, and every three years after that. Governance4FE was appointed in March 2024, to carry out an ERG for the college. The review was carried out over the period of March 2024 – July 2024. The review focused on roles, systems, structures, relationships, and enabling factors. In carrying out this review the following activities were undertaken:

- A scoping exercise with the Governance Professional, Principal/CEO and Chair of Governors.
- Questionnaires were circulated to board members and members of the senior leadership team (SLT).
- Conversations with student governors, the SLT, the Chair of the Board, the Principal/CEO and the Governance Professional.
- The Governance Professional undertook a governance questionnaire and supplied the reviewer with documentation for perusal, including an assessment against a Code of Governance.
- Observations of committee meetings and one Board meeting in person and one remotely.
- The Final Report was presented to the Board on 15 July 2024 during a facilitated discussion. It contained 8 recommendations.

- The Board is developing its governance through exploratory thinking and deeper analysis and the Report's recommendations support this work.
- The Board agreed, going forward, to focus on developing further the recommendations; the Action Plan and timetable for delivery to be monitored by the Search & Governance Committee.

Within the overall review of governance effectiveness, FE4Governance presented a positive report that showed a high degree of governance maturity. The main conclusions were:

- Governance roles and responsibilities within the organisation are well-defined with clear delineation through role descriptions and a Scheme of Delegation, ensuring accountability and effective oversight.
- Board and committee meetings are efficiently managed with well-structured agendas, allowing for meaningful discussions that enhance decision-making.
- Board members effectively provide constructive challenge, fostering positive engagement and reflection from executives on organisational priorities and performance, enhancing decision-making.
- The Principal/CEO and Board Chair foster a partnership model characterised by collaboration, trust, and respect.
- Governors engage actively, visiting campuses to understand firsthand experiences and impacts, and they review their performance regularly.
- Governors offer constructive challenges during meetings, enhancing the decision-making process with their experience and independent judgment.
- The Board has effectively engaged in shaping the college's vision, values, and ethos.
- Governors understand the relevance of their skills, knowledge, and experience in relation to the college's strategic objectives.
- The Board has an effective governor succession plan that aligns with a skills audit and considers members' terms of office.
- Informal social events help build relationships and trust, enhancing decision-making.
- New governors benefit from a robust induction and mentorship.

The governing body is committed to development and the Board has undertaken the following activities during the year 2023-2024 to develop governors and the Clerk to the Corporation:

- All Governors have completed the mandatory annual Safeguarding and Prevent Duty update development and evidenced that they have read Keeping Children Safe in Education.
- The Board has received in year development briefings on –
 - T Levels
 - Accountability Agreements and the Skills Review
- The Audit Committee has received a sector update on Internal Audit from the college's Internal Audit Service.
- The Audit Committee has received 3 pre-meeting development briefings on the management of risks in the Strategic Risk Register to which all governors are invited.
- The Quality, Standards & Curriculum Committee has received development briefings on the college's quality management systems and quality enhancement cycle.
- Individual governors have participated in the Sixth Form Colleges Association's Online Governor Development Programme
- Individual governors have participated in online development offered by the Education & Training Foundation and the Association of Colleges.
- The Board Chair and Vice Chair have participated in online networking and development events offered by the Association of Colleges
- The Student Governors have participated in online induction and development events offered by UNLOC

- The Staff Governors have participated in online networking and development events offered by the Association of Colleges.

The Clerk to the Board has undertaken 45 hours of relevant development CPD which is in excess of the 20 hours required by the Institute of Chartered Secretaries & Administrators.

Remuneration Committee

Throughout the year ending 31 July 2024, the college's Remuneration Committee comprised four members of the Corporation. The Committee's responsibilities are to make recommendations to the Board on the remuneration and benefits of the Accounting Officer and other key management personnel. Details of the remuneration of key management personnel for the year ended 31 July 2024, are set out in note 8 to the financial statements.

The college has not adopted the AOC's Senior Staff Remuneration Code. However, the Board, on the recommendation of the Remuneration Committee, has adopted its own Policy and Procedure for Senior Post Holder Remuneration. It will also consider which Governance Code will be most suitable for adoption.

Audit Committee

The Audit Committee comprises five members of the Corporation (excluding the Accounting Officer and Chair). The Committee operates in accordance with written terms of reference approved by the Corporation.

The Audit Committee met three times during 2023-2024, on a termly basis, and provides a forum for reporting by the college's internal auditors, reporting accountants and financial statements auditors, who have access to the Committee for independent discussion, without the presence of college management. The Committee also receives and considers reports from the main funding bodies as they affect the college's business.

The college's internal auditors review the systems of internal control, risk management controls and governance processes in accordance with an agreed plan of input and report their findings to management and the Audit Committee.

Management is responsible for the implementation of agreed audit recommendations and internal audit undertakes periodic follow-up reviews to ensure such recommendations have been implemented.

The Audit Committee also advises the Corporation on the appointment of internal, reporting accountants and financial statements auditors and their remuneration for audit and non-audit work as well as reporting annually to the Corporation.

The Audit Committee was provided with regular reports on Internal Audit assurance activity in the college which included the review of Corporate Governance, IT/Cyber Security, Counter Fraud Health Check and Campus Management (Security).

Finance & Business Operations Committee

The Finance & Business Operations Committee met seven times during 2023-24 and provides a forum to consider and inform the Corporation on all aspects of the Corporation's finances, financial strategy and financial policies. The Committee also considers the college's Management Accounts and any proposed capital projects and informs the Corporation of their financial implications. The Committee also considers and informs the Corporation on the college's estates strategy and health & safety.

Internal control

Scope of responsibility

The Corporation is ultimately responsible for the college's system of internal control and for reviewing its effectiveness. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Corporation has delegated the day-to-day responsibility to the Principal/CEO, as Accounting Officer, for maintaining a sound system of internal control that supports the achievement of the college's policies, aims and objectives, whilst safeguarding the public funds and assets for which he is personally responsible, in accordance with the responsibilities assigned to him in the Financial Agreements between the college and the funding bodies. He is also responsible for reporting to the Corporation any material weaknesses or breakdowns in internal control.

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of college policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in the college for the year ended 31 July 2024, and up to the date of approval of the annual report and accounts.

Capacity to handle risk

The Corporation has reviewed the key risks to which the college is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Corporation, having undertaken a review of the college's risk management processes to ensure control measures could demonstrably mitigate identified risk is of the view that there is a formal ongoing process for identifying, evaluating and managing the college's significant risks that has been in place for the period ending 31 July 2024, and up to the date of approval of the annual report and accounts. This process is regularly reviewed by the Corporation.

The risk and control framework

The system of internal control is based on a framework of regular management information, administrative procedures including the segregation of duties, and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting systems with an annual budget, which is reviewed and agreed by the governing body
- regular reviews by the governing body of periodic and annual financial reports which indicate financial performance against forecasts.
- setting targets to measure financial and other performance.
- clearly defined capital investment control guidelines
- the adoption of formal project management disciplines, where appropriate.

The college management and Governors have assessed the internal controls and developed a Board Assurance Framework, clearly showing the mapping of assurance sources against the risks identified. The college analysed the risks to which it was exposed and a programme of assurance was agreed with the Audit Committee. The college has an internal audit service, which operates in accordance with the requirements of the ESFA's *Post 16 Audit Code of Practice* and to undertake audits on areas highlighted by the Board Assurance Framework. The work of the internal audit service is informed by an analysis of the risks to which the college is exposed and annual internal audit plans are based on this analysis. The analysis of risks and the internal audit plans are endorsed by the Corporation on the recommendations of the Audit Committee. The Corporation considers annually, a report on the internal audit activity in the college. The report includes the Internal Audit Service's independent opinion on the adequacy and effectiveness of the college's system of risk management controls and governance processes.

Control weaknesses identified

No control weaknesses have been identified during the year and internal audit reports have given either substantial or adequate assurance of the areas reviewed

Responsibilities under accountability agreements

The Department for Education and Education and Skills Funding Agency introduced new controls for the college on 29 November 2022 on the day that the Office for National Statistics reclassified colleges as public sector organisations in the national accounts. The ESFA chief executive communicated these changes to all college accounting officers and explained plans to introduce a college financial handbook in 2024. The college has reviewed its policies, procedures and approval processes in line with these new requirements to ensure there are systems in place to identify and handle any transactions for which DfE approval is required.

Statement from the audit committee

The audit committee has advised the board of governors that the Corporation has an effective framework for governance and risk management in place. The audit committee believes the corporation has effective internal controls in place.

The specific areas of work undertaken by the internal auditors on behalf of the committee in 2023/4 and up to the date of the approval of the financial statements are:

Review	Assurance assessment
Counter Fraud Healthcheck	Adequate
Corporate Governance	Substantial
Campus Management (Security)	Adequate
IT Cyber	Substantial

Review of effectiveness

As Accounting Officer, the Principal/CEO has responsibility for reviewing the effectiveness of the system of internal control. The review of the effectiveness of the system of internal control is informed by:

- the Board Assurance Framework
- the work of the internal auditors
- the work of the executive managers within the college who have responsibility for the development and maintenance of the internal control framework.
- comments made by the college's financial statements auditors, the reporting accountant for regularity assurance, the appointed funding auditors (for colleges subject to funding audit) in their management letters and other reports.

The Accounting Officer has been advised on the implications of the result of his review of the effectiveness of the system of internal control by the Audit Committee, which oversees the work of the internal auditor and other sources of assurance, and a plan to address weaknesses and ensure continuous improvement of the system is in place.

The senior management team receives reports setting out key performance and risk indicators and considers possible control issues brought to their attention by early warning mechanisms, which are embedded within the departments and reinforced by risk awareness training. The senior management team and the Audit Committee also receive regular reports from internal audit and other sources of assurance, which include recommendations for improvement. The Audit Committee's role in this area is confined to a high-level review of the arrangements for internal control. The Corporation's agenda includes a regular item for consideration of risk and control and

receives reports thereon from the senior management team and the Audit Committee. The emphasis is on obtaining the relevant degree of assurance and not merely reporting by exception. At its November 2024 meeting, the Corporation carried out the annual assessment for the year ended 31 July 2024, by considering documentation from the senior management team and internal audit and taking account of events since 31 July 2024.

Based on the advice of the Audit Committee and the Accounting Officer, the Corporation is of the opinion that the college has an adequate and effective framework for governance, risk management and control, and has fulfilled its statutory responsibility for *“the effective and efficient use of resources, the solvency of the institution and the body and the safeguarding of their assets”*.

Approved by order of the members of the Corporation on 9th December 2024 and signed on its behalf by:



Joycelin Hoyland
Chair



James Staniforth
Accounting Officer

Statement of Regularity, Propriety and Compliance

As accounting officer, I confirm that the Corporation has had due regard to the framework of authorities governing regularity, priority and compliance, and the requirements of grant funding agreements and contracts with ESFA and has considered its responsibility to notify ESFA of material irregularity, impropriety and non-compliance with those authorities and terms and conditions of funding.

I confirm on behalf of the Corporation that after due enquiry, and to the best of my knowledge, I am able to identify any material irregular or improper use of funds by the Corporation, or material non-compliance with the framework of authorities and the terms and conditions of funding under the corporation's grant funding agreements and contracts with ESFA, or any other public funder. This includes the elements outlined in the "Dear accounting officer" letter of 29 November 2022 and ESFA's bite size guides.

I confirm that no instances of material irregularity, impropriety, funding noncompliance, or non-compliance with the framework of authorities have been discovered to date. If any instances are identified after the date of this statement, these will be notified to ESFA.



James Staniforth
Accounting officer
9th December 2024

Statement of the chair of governors

On behalf of the Corporation, I confirm that the accounting officer has discussed their statement of regularity, propriety and compliance with the board and that I am content that it is materially accurate.



Joycelin Hoyland
Chair
9th December 2024

Statement of Responsibilities of the Members of the Corporation

The members of the Corporation, as charity trustees, are required to present audited financial statements for each financial year.

Within the terms and conditions of the college's grant funding agreements and contracts with ESFA, the corporation – through its accounting officer – is required to prepare financial statements and an operating and financial review for each financial year in accordance with the Statement of Recommended Practice – Accounting for Further and Higher Education, ESFA's college accounts direction and the UK's Generally Accepted Accounting Practice, and which give a true and fair view of the state of affairs of the college and its surplus / deficit of income over expenditure for that period.

In preparing the financial statements, the Corporation is required to:

- select suitable accounting policies and apply them consistently.
- make judgements and estimates that are reasonable and prudent.
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- assess whether the corporation is a going concern, noting the key supporting assumptions qualifications or mitigating actions as appropriate.
- prepare financial statements on the going concern basis, unless it is inappropriate to assume that the college will continue in operation.

The Corporation is also required to prepare a Strategic Report which describes what it is trying to do and how it is going about it, including the legal and administrative status of the college.

The Corporation is responsible for keeping proper accounting records which disclose, with reasonable accuracy at any time, the financial position of the college and which enable it to ensure that the financial statements are prepared in accordance with relevant legislation including the Further and Higher Education Act 1992 and Charities Act 2011, and relevant accounting standards. It is responsible for taking steps that are reasonably open to it to safeguard its assets and to prevent and detect fraud and other irregularities.

The Corporation is responsible for the maintenance and integrity of the college's website; the work carried out by auditors does not involve consideration of these matters and, accordingly, the auditors accept no responsibility for any changes that may have occurred to the financial statements since they were initially presented on the website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Members of the Corporation are responsible for ensuring that expenditure and income are applied for the purposes intended by Parliament and that the financial transactions conform to the authorities that govern them. In addition, they are responsible for ensuring that funds from ESFA are used only in accordance with ESFA's grant funding agreements and contracts and any other conditions that may be prescribed from time to time. Members of the Corporation must ensure that there are appropriate financial and management controls in place to safeguard public and other funds and ensure they are used properly. In addition, members of the Corporation are responsible for securing economical, efficient and effective management of the college's resources and expenditure so that the benefits that should be derived from the application of public funds from ESFA are not put at risk. Approved by order of the members of the Corporation on 9th December 2024 and signed on its behalf by:



Joycelin Hoyland
Chair

Independent auditors' report to the corporation of Shrewsbury College's Group

Opinion

We have audited the financial statements of Shrewsbury College's Group (the 'corporation') for the year ended 31 July 2024 which comprise the Statement of Comprehensive Income, Statement of Changes in Reserves, Balance Sheet, Statement of Cashflows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice), the Statement of Recommended Practice: Accounting for Further and Higher Education (the 'FE HE SORP') and the College Accounts Direction for 2023 to 2024.

In our opinion, the financial statements:

- give a true and fair view of the state of the corporation's affairs as at 31 July 2024 and of the corporation's Statement of Comprehensive Income, Statement of Changes in Reserves, Balance Sheet and Statement of Cashflows, for the year ended 31 July 2024
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the FE HE SORP, College Accounts Direction 2023 to 2024 and the Office for Students' Accounts Direction.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the corporation in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusion relating to going concern

In auditing the financial statements, we have concluded that the members' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the corporation's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the members with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the Annual Report and Financial Statements, other than the financial statements and our auditor's report thereon. The members are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Post 16 Audit Code of Practice Issued by the Education and Skills Funding Agency ('ESFA') requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the corporation, or returns adequate for our audit have not been received from branches not visited by us; or
- the corporation financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Opinion on other matters prescribed by the Office for Students' Accounts Direction

In our opinion:

- funds from whatever source administered by the corporation for the specific purposes have been applied to those purposes and managed in accordance with relevant legislation; and
- funds provided by the Office for Students ('OfS') and Research England have been applied in accordance with the relevant terms and conditions and any other terms and conditions attached to them.

We have nothing to report in respect of the following matters in relation to which the Office for Students' Accounts Direction requires us to report to you if, in our opinion:

- the corporation's grant and fee income, as disclosed in the notes to the financial statements, has been materially misstated; or
- the corporation's expenditure on access and participation activities for the financial year has been materially misstated.

Responsibilities of the corporation

As explained more fully in the Statement of Responsibilities of the Members of the corporation set out on page 23, the corporation is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the corporation determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the corporation is responsible for assessing the corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the corporation either intend to liquidate the corporation or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise

from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, we considered the following:

- the nature of the sector, control environment and the corporation's performance;
- results of our enquiries of management and the members, including the committees charged with governance over the corporation's finance and control, about their own identification and assessment of the risks of irregularities;
- any matters we identified having obtained and reviewed the corporation's documentation of their policies and procedures relating to: identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of non-compliance; detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud; the internal controls established to mitigate risks of fraud or non-compliance with laws and regulations;
- how the corporation ensured it met its obligations arising from it being financed by and subject to the governance requirements of the ESFA and OfS, and as such material compliance with these obligations is required to ensure the corporation will continue to receive its public funding and be authorised to operate, including around ensuring there is no material unauthorised use of funds and expenditure;
- how the corporation ensured it met its obligations to its principal regulator, the Secretary of State for Education; and
- the matters discussed among the audit engagement team and involving relevant internal corporation specialists regarding how and where fraud might occur in the financial statements and any potential indicators of fraud.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override. We also obtained an understanding of the legal and regulatory frameworks that the corporation operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the College Accounts Direction, the Office for Students' Accounts Direction and the FE HE SORP.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which may be fundamental to the corporation's ability to operate or to avoid a material penalty. These included safeguarding regulations, data protection regulations, occupational health and safety regulations, education and inspections legislation, and employment legislation.

Our procedures to respond to risks identified included the following:

- reviewing the financial statement disclosures and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- reviewing the financial statement disclosures and testing to supporting documentation to assess the recognition of revenue;
- enquiring of corporation's management and members concerning actual and potential litigation and claims;
- performing procedures to confirm material compliance with the requirements of the ESFA and OfS;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;

- reading minutes of meetings of the members and reviewing internal control reports; and
- in addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments; and assessing whether the judgements made in making accounting estimates are indicative of a potential bias.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the corporation, in accordance with Article 22 of the College's Articles of Government. Our audit work has been undertaken so that we might state to the corporation those matters we are required to state to it in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the corporation, for our audit work, for this report, or for the opinions we have formed.

Bishop Fleming LLP

Bishop Fleming LLP

Chartered Accountants
Statutory Auditors
2nd Floor Stratus House
Emperor Way
Exeter Business Park
Exeter
EX1 3QS

18 December 2024

Reporting accountant’s assurance report on regularity to the Corporation of Shrewsbury College’s Group (“the College”) and Secretary of State for Education acting through Education and Skills Funding Agency (ESFA)

In accordance with the terms of our engagement letter dated 31 October 2022 and further to the requirements and conditions of funding in ESFA’s grant funding agreements and contracts, or those of any other public funder, we have carried out an engagement to obtain limited assurance about whether anything has come to our attention that would suggest, in all material respects, the expenditure disbursed and income received by Shrewsbury College’s Group during the period 1 August 2023 to 31 July 2024 have not been applied to the purposes identified by Parliament and the financial transactions do not conform to the authorities which govern them.

The framework that has been applied is set out in the Post-16 Audit Code of Practice (the Code) issued by ESFA and in any relevant conditions of funding concerning adult education notified by a relevant funder.

This report is made solely to the corporation of Shrewsbury Colleges Group and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the corporation of Shrewsbury Colleges Group and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept, or assume, responsibility to anyone other than the corporation of Shrewsbury College’s Group and ESFA for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of Shrewsbury College’s Group and the reporting accountant

The Corporation of Shrewsbury Colleges Group is responsible, under the requirements of the Further & Higher Education Act 1992, subsequent legislation and related regulations and guidance, for ensuring that expenditure disbursed, and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession’s ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Code. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 August 2023 to 31 July 2024 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Code issued jointly by the ESFA. We performed a limited assurance engagement as defined in that framework.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity and propriety.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity of the College’s income and expenditure.

The work undertaken to draw our conclusion includes:

- An assessment of the risk of material irregularity and impropriety across the College’s activities;
- Evaluation of the processes and controls in place to ensure regularity and propriety for the use of public funds, including the consideration of the College’s self-assessment questionnaire (SAQ);

- Sample testing of income to ensure that funds have been applied for the purposes that they were awarded, focused on areas assessed as high risk;
- Confirming through enquiry and understanding the control environment that the College has policies and delegated authorities in respect of procurement; and
- Reviewing any evidence of impropriety resulting from our work and determining whether it was significant enough to be referenced to our regularity report.

The list is not exhaustive, and we performed additional procedures designed to provide us with sufficient appropriate evidence to express a limited assurance conclusion on regularity consistent with the requirements of the Code.

Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects, the expenditure disbursed and income received during the period 1 August 2023 to 31 July 2024 has not been applied to purposes intended by Parliament, and that the financial transactions do not conform to the authorities that govern them.

Bishop Fleming LLP

Bishop Fleming LLP

Chartered Accountants
Statutory Auditors
2nd Floor Stratus House
Emperor Way
Exeter Business Park
Exeter
EX1 3QS

18 December 2024

Shrewsbury Colleges Group

Statement of Comprehensive Income and Expenditure

	Notes	Year ended 31 July 2024	Year ended 31 July 2023
		£'000	£'000
INCOME			
Funding body grants	2	26,268	24,910
Tuition fees and education contracts	3	6,162	5,435
Other grants and contracts	4	-	28
Other income	5	1,455	1,160
Investment income	6	188	87
Donations and Endowments	7	94	21
Total income		34,167	31,641
EXPENDITURE			
Staff costs	8	23,076	22,142
Other operating expenses	9	8,110	7,058
Depreciation	12	2,050	1,880
Interest and other finance costs	11	47	488
Total expenditure		33,283	31,568
(Deficit)/surplus before other gains and		884	73
Loss on disposal of assets		-	-
(Deficit)/Surplus before tax		884	73
Taxation		-	-
(Deficit)/surplus for the year		884	73
Actuarial gain/(loss) in respect of pensions	21	1,134	9,915
Total Comprehensive Income for the year		2,018	9,988
Represented by:			
Restricted comprehensive income		-	-
Unrestricted comprehensive income		2,018	9,988
		2,018	9,988

All items of income and expenditure relate to continuing activities.

Shrewsbury Colleges Group

Statement of Changes in Reserves

	Income and expenditure account	Revaluation reserve	Total
	£'000	£'000	£'000
Balance at 1 August 2022	(1,174)	5,469	4,295
Surplus/(deficit) from the income and expenditure account	73	-	73
Other comprehensive income	9,915	-	9,915
Transfers between revaluation and income and expenditure reserves	265	(265)	-
Total comprehensive income for the year	<u>10,253</u>	<u>(265)</u>	<u>9,988</u>
Balance at 31 July 2023	<u>9,079</u>	<u>5,204</u>	<u>14,283</u>
Balance at 1 August 2023	9,079	5,204	14,283
Surplus/(deficit) from the income and expenditure account	884	-	884
Other comprehensive income	1,134	-	1,134
Transfers between revaluation and income and expenditure reserves	202	(202)	-
Total comprehensive income	<u>2,220</u>	<u>(202)</u>	<u>2,018</u>
Balance at 31 July 2024	<u>11,299</u>	<u>5,002</u>	<u>16,301</u>

Shrewsbury Colleges Group

Balance sheet as at 31 July 2024

	Notes	2024 £'000	2023 £'000
Non current assets			
Tangible Fixed assets	12	26,454	24,522
		26,454	24,522
Current assets			
Stocks		-	-
Trade and other receivables	13	2,218	811
Cash and cash equivalents	18	3,284	4,850
		5,502	5,661
Creditors – amounts falling due within one year	14	(4,325)	(3,521)
		1,177	2,140
		27,631	26,662
Total assets less current liabilities			
Creditors – amounts falling due after more than one year	15	(10,432)	(9,967)
Provisions			
Defined benefit obligations	17	-	(1,269)
Other provisions	17	(898)	(1,143)
		16,301	14,283
Total net assets			
Unrestricted Reserves			
Income and expenditure account		11,299	9,079
Revaluation reserve		5,002	5,204
		16,301	14,283
Total unrestricted reserves			

The financial statements on pages 32 to 55 were approved and authorised for issue by the Corporation on 9th December 2024 and were signed on its behalf on that date by:



Joycelin Hoyland
Chair



James Staniforth
Accounting Officer

Shrewsbury Colleges Group

Statement of Cash Flows

	Notes	2024 £'000	2023 £'000
Cash flow from operating activities			
Surplus/(Deficit) for the year		884	73
Adjustment for non-cash items			
Depreciation		2,050	1,880
(Increase)/decrease in stocks		-	-
(Increase)/decrease in debtors		(1,407)	167
Increase/(decrease) in creditors due within one year		649	(500)
Increase/(decrease) in creditors due after one year		-	-
Increase/(decrease) in provisions		(245)	(7)
Add back deferred capital grants released		(598)	(389)
Pensions costs less contributions payable		(136)	858
Adjustment for investing or financing activities			
Investment income		(188)	(87)
Interest payable		139	109
Net cash flow from operating activities		<u>1,148</u>	<u>2,104</u>
Cash flows from investing activities			
Investment income		188	87
Payments made to acquire fixed assets		(3,982)	(2,895)
		<u>(3,794)</u>	<u>(2,808)</u>
Cash flows from financing activities			
Interest paid		(139)	(109)
Repayments of amounts borrowed		(339)	(291)
Receipt of deferred capital grants		1,558	2,698
		<u>1,080</u>	<u>2,298</u>
Increase / (decrease) in cash and cash equivalents in the year		<u>(1,566)</u>	<u>1,594</u>
Cash and cash equivalents at beginning of the year	20	4,850	3,256
Cash and cash equivalents at end of the year	20	3,284	4,850

Shrewsbury Colleges Group

Notes to the Accounts

1 Statement of accounting policies and estimation techniques

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the financial statements.

Basis of preparation

These financial statements have been prepared in accordance with the *Statement of Recommended Practice: Accounting for Further and Higher Education 2019* (the 2019 FE HE SORP), the *College Accounts Direction for 2022 to 2023* and in accordance with Financial Reporting Standard 102 – “*The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland*” (FRS 102). The College is a public benefit entity and has therefore applied the relevant public benefit requirements of FRS 102.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the college's accounting policies.

Basis of accounting

The financial statements are prepared in accordance with the historical cost convention as modified by the use of previous valuations as deemed cost at transition for certain non-current assets.

Going concern

The activities of the college, together with the factors likely to affect its future development and performance are set out in the Strategic Report. The financial position of the college, its cashflow, liquidity and borrowings are presented in the Financial Statements and accompanying Notes.

Accordingly, the college has a reasonable expectation that it has adequate resources to continue in operational existence for the foreseeable future, and for this reason will continue to adopt the going concern basis in the preparation of its Financial Statements.

Recognition of income

Revenue grant funding

Government revenue grants include funding body recurrent grants and other grants and are accounted for under the accrual model as permitted by FRS 102. Funding body recurrent grants are measured in line with best estimates for the period of what is receivable and depend on the particular income stream involved.

The recurrent grant from OFS represents the funding allocations attributable to the current financial year and is credited direct to the Statement of Comprehensive Income.

Where part of a government grant is deferred, the deferred element is recognised as deferred income within creditors and allocated between creditors due within one year and creditors due after more than one year as appropriate.

Grants (including research grants) from non-government sources are recognised in income when the college is entitled to the income and performance related conditions have been met. Income received in advance of performance related conditions being met is recognised as deferred income within creditors on the balance sheet and released to income as the conditions are met.

Capital grant funding

Government capital grants are capitalised, held as deferred income and recognised in income over the expected useful life of the asset, under the accrual model as permitted by FRS 102. Other, non-governmental,

capital grants are recognised in income when the college is entitled to the funds subject to any performance related conditions being met. Income received in advance of performance related conditions being met is recognised as deferred income within creditors on the Balance Sheet and released to income as conditions are met.

Fee income

Income from tuition fees is stated gross of any expenditure which is not a discount and is recognised in the period for which it is received.

Investment income

All income from short-term deposits is credited to the income and expenditure account in the period in which it is earned on a receivable basis.

Agency arrangements

The college acts as an agent in the collection and payment of certain discretionary support funds and any other arrangements. Related payments received from the funding bodies and subsequent disbursements to students are excluded from the income and expenditure of the college where the college is exposed to minimal risk or enjoys minimal economic benefit related to the transaction.

Accounting for post-employment benefits

Post-employment benefits to employees of the college are principally provided by the Teachers' Pension Scheme (TPS) and the Local Government Pension Scheme (LGPS). These are defined benefit plans, which are externally funded and contracted out of the State Second Pension.

Teachers' Pension Scheme (TPS)

The TPS is an unfunded scheme. Contributions to the TPS are calculated so as to spread the cost of pensions over employees' working lives with the college in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by qualified actuaries on the basis of valuations using a prospective benefit method.

The TPS is a multi-employer scheme and there is insufficient information available to use defined benefit accounting. The TPS is therefore treated as a defined contribution plan and the contributions recognised as an expense in the income statement in the periods during which services are rendered by employees.

Shropshire County Pension Scheme (LGPS)

The LGPS is a funded scheme. The assets of the LGPS are measured using closing fair values. LGPS liabilities are measured using the projected unit credit method and discounted at the current rate of return on a high-quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred.

Net interest on the net defined benefit liability/asset is also recognised in the Statement of Comprehensive Income and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in interest and other finance costs.

Actuarial gains and losses are recognised immediately in actuarial gains and losses.

Short term Employment benefits

Short term employment benefits such as salaries and compensated absences (holiday pay) are recognised as an expense in the year in which the employees render service to the college. Any unused benefits are accrued and measured as the additional amount the college expects to pay as a result of the unused entitlement.

Enhanced Pensions

The actual cost of any enhanced ongoing pension to a former member of staff is paid by a college annually. An estimate of the expected future cost of any enhancement to the ongoing pension of a former member of staff is charged in full to the college's income in the year that the member of staff retires. In subsequent years a charge is made to provisions in the balance sheet using the enhanced pension spreadsheet provided by the funding bodies.

Tangible fixed assets

Tangible fixed assets are stated at cost less accumulated depreciation and accumulated impairment losses. Certain items of fixed assets that had been revalued to fair value on or prior to the date of transition to the FE HE SORP, are measured on the basis of deemed cost, being the revalued amount at the date of that revaluation.

Where parts of a fixed asset have different useful lives, they are accounted for as separate items of fixed assets.

Land and buildings

Freehold buildings are depreciated on a straight-line basis over their expected useful economic life to the college of between 25 and 50 years. The college has a policy of depreciating major adaptations to buildings over the period of their useful economic life of between 15 and 25 years.

Freehold land is not depreciated as it is considered to have an infinite useful life.

Where land and buildings are acquired with the aid of specific grants, they are capitalised and depreciated as above. The related grants are credited to a deferred income account within creditors and are released to the income and expenditure account over the expected useful economic life of the related asset on a systematic basis consistent with the depreciation policy. The deferred income is allocated between creditors due within one year and those due after more than one year.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying amount of any fixed asset may not be recoverable.

On adoption of FRS 102, the college followed the transitional provision to retain the book value of land and buildings, which were revalued in 1994, as deemed cost but not to adopt a policy of revaluations of these properties in the future.

Subsequent expenditure on existing fixed assets

Where significant expenditure is incurred on tangible fixed assets after initial purchase it is charged to income in the period it is incurred, unless it increases the future benefits to the college, in which case it is capitalised and depreciated on the relevant basis.

Equipment

Equipment costing less than £1,000 per individual item is recognised as expenditure in the period of acquisition. All other equipment is capitalised at cost.

Capitalised equipment is depreciated on a straight-line basis over its remaining useful economic life as follows:

- technical equipment 5 -10 years
- computer equipment 3 - 5 years
- furniture, fixtures and fittings 5 years

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Comprehensive Income and Expenditure.

Borrowing costs

Borrowing costs are recognised as expenditure in the period in which they are incurred.

Leased assets

Costs in respect of operating leases are charged on a straight-line basis over the lease term. Any lease premiums or incentives relating to leases signed after 1st August 2014 are spread over the minimum lease term. The college has taken advantage of the transitional exemptions in FRS 102 and has retained the policy of spreading lease premiums and incentives to the date of the first market rent review for leases signed before 1st August 2014.

Leasing agreements which transfer to the college substantially all the benefits and risks of ownership of an asset are treated as finance leases.

Assets held under finance leases are recognised initially at the fair value of the leased asset (or, if lower, the present value of minimum lease payments) at the inception of the lease. The corresponding liability to the lessor is included in the balance sheet as a finance lease obligation. Assets held under finance leases are included in tangible fixed assets and depreciated and assessed for impairment losses in the same way as owned assets.

Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charges are allocated over the period of the lease in proportion to the capital element outstanding.

Cash and cash equivalents

Cash includes cash in hand, deposits repayable on demand and overdrafts. Deposits are repayable on demand if they are in practice available within 24 hours without penalty.

Cash equivalents are short term, highly liquid investments that are readily convertible to known amounts of cash with insignificant risk of change in value. An investment qualifies as a cash equivalent when it has maturity of 3 months or less from the date of acquisition.

Financial liabilities and equity

Financial liabilities and equity are classified according to the substance of the financial instrument's contractual obligations, rather than the financial instrument's legal form.

All loans, investments and short-term deposits held by the college are classified as basic financial instruments in accordance with FRS 102. These instruments are initially recorded at the transaction price less any transaction costs (historical cost). FRS 102 requires that basic financial instruments are subsequently measured at amortised cost, however the college has calculated that the difference between the historical cost and amortised cost basis is not material and so these financial instruments are stated on the balance sheet at historical cost. Loans and investments that are payable or receivable within one year are not discounted.

Foreign currency translation

Transactions denominated in foreign currencies are recorded using the rate of exchange ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated at the rates of exchange ruling at the end of the financial period with all resulting exchange differences being taken to income in the period in which they arise.

Taxation

The college is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the college is potentially exempt from taxation in respect of income or capital gains received within categories covered by sections 478-488 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

The college is VAT registered. Irrecoverable VAT on inputs is included in the costs of such inputs and added to the cost of tangible fixed assets as appropriate, where the inputs themselves are tangible fixed assets by nature.

Provisions and contingent liabilities

Provisions are recognised when

- the college has a present legal or constructive obligation as a result of a past event
- it is probable that a transfer of economic benefit will be required to settle the obligation, and
- a reliable estimate can be made of the amount of the obligation.

Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value using a pre-tax discount rate. The unwinding of the discount is recognised as a finance cost in the statement of comprehensive income in the period it arises.

A contingent liability arises from a past event that gives the college a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the college. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably.

Contingent liabilities are not recognised in the balance sheet but are disclosed in the notes to the financial statements.

Judgements in applying accounting policies and key sources of estimation uncertainty

Judgements in applying accounting policies

In preparing these financial statements, management have made the following judgements:

- Determine whether leases entered into by the college either as a lessor or a lessee are operating or finance leases. These decisions depend on an assessment of whether the risks and rewards of ownership have been transferred from the lessor to the lessee on a lease by lease basis.
- Determine whether there are indicators of impairment of the college's tangible assets. Factors taken into consideration in reaching such a decision include the economic viability and expected future financial performance of the asset and where it is a component of a larger cash-generating unit, the viability and expected future performance of that unit.

Other key sources of estimation uncertainty

- Tangible fixed assets

Tangible fixed assets are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation and maintenance programmes are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of the asset and projected disposal values.

- Local Government Pension Scheme (LGPS)

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used

in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 21, will impact the carrying amount of the pension liability. Furthermore, a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2019 has been used by the actuary in valuing the pensions liability at 31 July 2022. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

2 Funding body grants

	2024	2023
	£'000	£'000
Recurrent grants		
ESFA – 16-18	21,701	21,568
ESFA – adult education budget	2,108	2,102
Office for students	99	76
Specific grants		
ESFA non-recurrent grants	848	82
Teacher Pension Scheme contribution grant	914	693
Releases of government capital grants	598	389
Total	26,268	24,910

3. Tuition fees and education contracts

	2024	2023
	£'000	£'000
Adult education fees	693	593
Apprenticeship contracts	3,121	2,757
Fees for FE loan supported courses	180	242
Fees for HE loan supported courses – Full Time	59	58
Fees for HE loan supported courses – Part Time	545	670
International Students	140	-
Total tuition fees	4,738	4,320
Education Contracts		
Local Authority (LEA) & Schools	854	807
Other Contracts	570	308
	1,424	1,115
Total tuition fees & education contracts	6,162	5,435

4 Other grants and contracts

	2024	2023
	£'000	£'000
Erasmus	-	28
Coronavirus Job Retention Scheme grant	-	-
Total	-	28

5 Other income

	2024	2023
	£'000	£'000
Catering and residences	499	419
Other income generating activities	252	238
Miscellaneous income	704	503
Total	1,455	1,160

Other income includes turnover from the following activities: Refectory £499k (£419k 2022-23), Training Restaurant £68k (£71k 2022-23), Salon £10k (£3k 2022-23), Bus & Train Passes £183k (£149k 2022-23) and Student visits and trips £195k (£201k 2022-23).

6 Investment income

	2024	2023
	£'000	£'000
Bank interest receivable	188	87
	188	87
Net return on pension scheme (note 21)	2,267	171
Total	2,455	258

7 Donations

	2024	2023
	£'000	£'000
Unrestricted donations	94	21
Total	94	21

Donations include £93k from The Radbrook Foundation (£21k 2022-23). Unrestricted Donations to the college are accounted for in the academic year to which they relate. Donations received for specific purposes are recognised in the academic year during which the related expenditure is incurred.

8 Staff costs

The average number of persons (including key management personnel) employed by the college during the year was:

	2024	2023
	No.	No.
Teaching staff	241	233
Teaching Support (assessors, support tutors, apprenticeship practitioners)	125	115
Non-teaching staff	255	269
	621	617

The average number of full time equivalents (including key management personnel) employed by the college during the year was:

	2024	2023
	No.	No.
Teaching staff	193	185
Teaching Support (assessors, support tutors, apprenticeship practitioners)	87	74
Non-teaching staff	170	196
	450	455

Staff costs for the above persons

	2024	2023
	£'000	£'000
Wages and salaries	17,413	16,373
Social security costs	1,664	1,533
Other pension costs	3,725	3,896
	22,802	21,802
Contracted out staffing services	213	307
	23,015	22,109
Restructuring costs – Non contractual	61	33
	23,076	22,142

Key management personnel

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the college and are represented by the college Leadership Team which comprises the Principal, Executive Director of Finance and Vice-Principals.

Emoluments of key management personnel, Accounting Officer and other higher paid staff

	2024	2023
	No.	No.
The number of key management personnel including the Accounting Officer was:	9.0	9.0

The number of key management personnel and other staff who received annual emoluments, excluding employer contributions to national insurance and pensions but including benefits in kind, in the following ranges was:

	Key management personnel	
	2024	2023
	No.	No.
£60,001 to £65,000 p.a.	1.0	-
£65,001 to £70,000 p.a.	-	2.0
£70,001 to £75,000 p.a.	1.0	-
£75,001 to £80,000 p.a.	1.0	2.0
£80,001 to £85,000 p.a.	2.0	-
£95,001 to £100,000 p.a.	-	3.0
£95,001 to £100,000 p.a.	2.0	1.0
£105,001 to £110,000 p.a.	1.0	-
£175,001 to £180,000 p.a.	1.0	1.0
	9.0	9.0

Two individuals (2022-23: one) other than the college's key management personnel received annual emoluments of more than £60,000.

Key management personnel compensation is made up as follows:

	2024	2023
	£'000	£'000
Salaries - gross of salary sacrifice and waived emoluments	732	768
Performance related pay and bonus	-	-
Benefits in kind	-	-
Employer's National Insurance	92	98
	824	866
Employer's Pension Contribution	170	166
Total key management personnel compensation	994	1,032

*The figures for 2023 in the table above have been restated so that only the totals for key management personnel are reported.

The above compensation includes amounts paid to the Principal and Chief Executive who is the Accounting Officer and who is also the highest paid member of staff. Their pay and remuneration is made up as follows:

	2024	2023
	£'000	£'000
Basic salary	176	166
Performance related pay and bonus	-	-
Other including benefits in kind	-	-
Pension contributions	45	39
	<u>221</u>	<u>205</u>

The Accounting Officer only receives remuneration in respect of services they provide undertaking their role as Principal under a contract of employment and not in respect of their role as a governor.

Relationship of Principal/Chief Executive pay and remuneration expressed as a multiple

	2024	2023
	£'000	£'000
Principal's basic salary as a multiple of the median of all staff	4.55	4.71
Principal and CEO's total remuneration as a multiple of the median of all staff	4.55	4.71

There was no compensation paid to key management personnel in 2023/24 (2022/23: nil). One member of the team left their office in August 2023.

9 Other Operating Expenses

	2024	2023
	£'000	£'000
Teaching costs	2,408	2,084
Non-teaching costs	4,035	3,540
Premises costs	1,667	1,434
Total	<u>8,110</u>	<u>7,058</u>

Other operating expenses include:

	2024	2023
	£'000	£'000
Auditors' remuneration:		
Financial statements audit	51	45
Other services provided by the financial statements auditor	1	-
Actuary Services	4	-
Internal audit fees	19	17
Other services provided by the internal auditors	2	2
Depreciation	2,050	1,880
Hire of assets under operating leases	51	51

10 Access and participation spending	2024	2023
	£'000	£'000
Discounted Fees	-	-
Student Bursaries	1	2
Support & Access	26	30

11 Interest and other finance costs

	2024	2023
	£'000	£'000
On bank loans, overdrafts and other loans:	139	109
Net interest on defined pension liability (note 21)	(92)	379
Total	47	488

12 Tangible fixed assets

	Freehold Land and buildings	Assets under Construction	Equipment	Total
	£'000	£'000	£'000	£'000
Cost or valuation				
At 1 August 2023	38,609	160	7,489	46,258
Additions	225	1,974	1,783	3,982
Transfers	23	(164)	141	-
Disposals	-	-	(170)	(170)
At 31 July 2024	38,857	1,970	9,243	50,070
Depreciation				
At 1 August 2023	16,628	-	5,108	21,736
Charge for the year	1,173	-	877	2,050
Disposals	-	-	(170)	(170)
At 31 July 2024	17,801	-	5,815	23,616
Net book value at 31 July 2024	21,056	1,970	3,428	26,454
Net book value at 31 July 2023	21,981	160	2,381	24,522

Land and buildings were valued for the purpose of the 1994 financial statements at depreciated replacement cost by a firm of independent chartered surveyors, in accordance with the RICS Statement of Asset Valuation

Practice and Guidance notes. Other tangible fixed assets inherited from the local education authority at incorporation have been valued by the Corporation on a depreciated replacement cost basis with the assistance of independent professional advice.

Land and buildings with a net book value of £21,056,000 (2023-24: £21,981,000) have been partly financed from exchequer funds through, for example, the receipt of capital grants. Should these assets be sold, the college may be liable, under the terms of its financial memorandum, to surrender the proceeds.

If inherited land and buildings had not been valued, they would have been included at nil value being the historical cost amount.

13 Debtors

	2024	2023
	£'000	£'000
Amounts falling due within one year:		
Trade debtors	470	372
Grant Debtors	1,200	190
Other Debtors	78	16
Prepayments and accrued income	470	233
Total	2,218	811

14 Creditors: amounts falling due within one year

	2024	2023
	£'000	£'000
Bank loans and overdrafts	291	339
Payments received on account	764	498
Trade payables	1,002	800
Other taxation and social security	920	780
Accruals and deferred income	572	532
Holiday pay accrual	134	134
Deferred income - government capital grants	642	438
Total	4,325	3,521

Creditors falling due within one year includes amounts due in respect of purchases of Fixed Assets £640,913 (2023: £428,050). £541,546 (2023: £410,075) of this is included in trade creditors and £99,367 (2023: £17,975) is included in accruals.

15 Creditors: amounts falling due after one year

	2024	2023
	£'000	£'000
Loans	1,513	1,804
Deferred income - government capital grants	8,919	8,163
Total	10,432	9,967

16 Maturity of debt**(a) Bank loans and overdrafts**

Bank loans and overdrafts are repayable as follows:

	2024	2023
	£'000	£'000
In one year or less	279	339
Between one and two years	279	291
Between two and five years	824	824
In five years or more	422	689
Total	1,804	2,143

The bank loan secured on the London Road Campus bears interest at 1.95% above base rate and is repayable by instalments falling due between February 2015 and January 2031.

In November 2019 the college entered into an interest free loan from the Salix Energy Efficiency Fund. This loan incurs no interest and is repayable by instalments falling due in September and March each year.

17**Provisions for liabilities and charges**

	Defined benefit obligations	Enhanced pensions	Total
	£'000	£'000	£'000
At 1 August 2023	1,269	1,143	2,412
Expenditure in the period	(1,445)	(125)	(1,570)
Additions in period	1,310	23	1,333
Actuarial (Gain)/Loss over the period	(1,134)	(143)	(1,277)
At 31 July 2024	-	898	898

Defined benefit obligations relate to the liabilities under the college's membership of the Local Government Pension Scheme. Further details are given in note 21.

The enhanced pension provision relates to the cost of staff who have already left the college's employ and commitments for reorganisation costs from which the college cannot reasonably withdraw at the balance sheet date. This provision has been recalculated in accordance with guidance issued by the funding bodies.

The principal assumptions for this calculation are:

	2024	2023
Price inflation	2.80%	2.80%
Discount rate	8.80%	2.00%

18 Cash and cash equivalents

	At 1 August 2023	Cash flows	Other changes	At 31 July 2024
	£'000	£'000	£'000	£'000
Cash and cash equivalents	4,850	(1,566)	-	3,284
Overdrafts	-	-	-	-
Total	4,850	(1,566)	-	3,284

19 Capital and other commitments

	2024	2023
	£'000	£'000
Commitments contracted for at 31 July	968	391
Commitments authorised but not contracted for at 31 July	24	-

20 Lease obligations

At 31 July the college had minimum lease payments under non-cancellable operating leases as follows:

	2024	2023
	£'000	£'000
Future minimum lease payments due		
Not later than one year	31	30
Later than one year and not later than five years	49	15
Later than five years	-	-
	<u>80</u>	<u>45</u>

21 Defined benefit obligations

The college's employees belong to two principal post-employment benefit plans: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Shropshire Council. Both are multi-employer defined-benefit plans.

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest formal actuarial valuation of the TPS was as at 31 March 2020 and of the LGPS 31 March 2019 updated to 31 July 2023 by Mercer's.

Total pension cost for the year	2024	2023
	£000	£000
Teachers' Pension Scheme: contributions paid	2,466	2,102
Local Government Pension Scheme:		
Contributions paid	1,445	1,217
FRS 102 (28) charge	(258)	9,744
Charge to the Statement of Comprehensive Income	1,187	10,961
Enhanced pension charge to Statement of Comprehensive Income	-	-
Total Pension Cost for Year within staff costs	3,653	13,063

Teachers' Pension Scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. These regulations apply to teachers in schools, colleges and other educational establishments. Membership is automatic for teachers and lecturers at eligible institutions. Teachers and lecturers are able to opt out of the TPS.

The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis – these contributions, along with those made by employers, are credited to the Exchequer under arrangements governed by the above Act. Retirement and other pension benefits are paid by public funds provided by Parliament.

Under the definitions set out in FRS 102 (28.11), the TPS is a multi-employer pension plan. The college is unable to identify its share of the underlying assets and liabilities of the plan.

Accordingly, the college has taken advantage of the exemption in FRS 102 and has accounted for its contributions to the scheme as if it were a defined-contribution plan. The college has set out above the information available on the plan and the implications for the college in terms of the anticipated contribution rates.

The valuation of the TPS is carried out in line with regulations made under the Public Service Pension Act 2013. Valuations credit the teachers' pension account with a real rate of return assuming funds are invested in notional investments that produce that real rate of return.

The latest actuarial review of the TPS was carried out as at 31 March 2020. The valuation report was published by the Department for Education (the Department) in November 2023. The valuation reported total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £262 billion, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £222 billion giving a notional past service deficit of £40 billion.

As a result of the valuation, new employer contribution rates were set at 28.68% of pensionable pay from April 2024 until March 2027 increased from 23.68%. Ministers have confirmed that HM Treasury will be providing compensating funding to "centrally funded employers" to cover the extra costs of these increases and have also confirmed that colleges, like schools, will be covered by an increase in existing funding. This commitment is until the end of the 2024-25 academic year.

A full copy of the valuation report and supporting documentation can be found on the Teachers' Pension Scheme website.

The pension costs paid to TPS in the year amounted to £2,465,767 (2022-2023: £2,102,000)

Local Government Pension Scheme

The LGPS is a funded defined-benefit plan, with the assets held in separate funds administered by Shropshire Council Local Authority. The total contributions made for the year ended 31 July 2023 were £1,824,536, of which employer's contributions totalled £1,393,521 and employees' contributions totalled £431,015. The agreed contribution rates for future years are 19.0% for the college and range from 5.5% to 12.5% for employees, depending on salary according to a national scale.

The following information is based upon a full actuarial valuation of the fund at 31 March 2022 updated to 31 July 2024 by Mercers.

	At 31 July 2024	At 31 July 2023
Rate of increase in salaries	3.85%	3.95%
Future pensions increases	2.70%	2.80%
Discount rate for scheme liabilities	4.90%	5.10%
Inflation assumption (CPI)	2.60%	2.70%
Commutation of pensions to lump sums	-	-

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	At 31 July 2024	At 31 July 2023
	Years	Years
<i>Retiring today</i>		
Males	21.7	21.7
Females	24.2	24.1
<i>Retiring in 20 years</i>		
Males	23.0	23.0
Females	25.9	25.9

The college's share of the assets in the plan at the balance sheet date and the expected rates of return were:

	Long-term rate of return expected at 31 July 2024	Fair Value at 31 July 2024 £'000	Long-term rate of return expected at 31 July 2023	Fair Value at 31 July 2023 £'000
Equity instruments	57.7%	25,401	52.2%	20,389
Bonds – Other	14.0%	6,163	17.5%	6,835
Property	3.2%	1,409	3.3%	1,289
Cash	1.0%	440	1.4%	547
Other	24.1%	10,610	25.6%	9,999
Total fair value of plan assets		44,023		39,059
Weighted average expected long term rate of return	9.7%		0.8%	
Actual return on plan assets		4,278		319

The amount included in the balance sheet in respect of the defined benefit pension plan and enhanced pensions benefits is as follows:

	2024 £'000	2023 £'000
Fair value of plan assets	44,023	39,059
Present value of plan liabilities	(43,291)	(40,328)
Net pensions (liability)/asset before asset ceiling adjustment	732	(1,269)
Asset ceiling adjustment	(732)	-
Net pensions (liability)/asset (note 17)	-	(1,269)

The college does not recognise net pension assets in the balance sheet, but recognises net pension liabilities in accordance with FRS102.

Amounts recognised in the Statement of Comprehensive Income in respect of the plan are as follows:

	2024 £'000	2023 £'000
Amounts included in staff costs		
Current service cost	1,223	1,743
Past service cost	-	-
Total	1,223	1,743
Amounts included in investment income		

Net interest income	28	341
	28	341

Amount recognised in Other Comprehensive Income

Return on pension plan assets	2,267	171
Experience losses arising on defined benefit obligations	-	-
Changes in assumptions underlying the present value of plan liabilities	(401)	9,822
Asset ceiling adjustment	(732)	
Amount recognised in Other Comprehensive Income	1,134	9,993

Movement in net defined benefit (liability)/asset during year

	2024	2023
	£'000	£'000
Net defined benefit (liability)/asset in scheme at 1 August	(1,269)	(10,326)
Movement in year:		
Current service cost	(1,223)	(1,743)
Employer contributions	1,445	1,217
Curtailments & Settlements	(3)	(18)
Past service cost	-	-
Administration expenses	(56)	(51)
Net interest on the defined (liability)/asset	(28)	(341)
Actuarial gain or loss	1,866	9,993
Effect of asset ceiling	(732)	-
Net defined benefit (liability)/asset at 31 July	-	(1,269)

Asset and Liability Reconciliation	2024	2023
	£'000	£'000
Changes in the present value of defined benefit obligations		
Defined benefit obligations at start of period	40,328	47,207
Current service cost	1,223	1,743
Interest cost	2,039	1,645
Contributions by Scheme participants	432	395
Experience gains and losses on defined benefit obligations	2,267	171
Changes in financial assumptions	(1,866)	(9,993)
Estimated benefits paid	(1,135)	(858)
Past Service cost	-	-
Curtailments and settlements	3	18
Defined benefit obligations at end of period	43,291	40,328
Changes in fair value of plan assets		
Fair value of plan assets at start of period	39,059	36,881
Interest on plan assets	2,011	1,304
Return on plan assets	2,267	171
Administration expenses	(56)	(51)
Employer contributions	1,445	1,217
Contributions by Scheme participants	432	395
Estimated benefits paid	(1,135)	(858)
Fair value of plan assets at end of period	44,023	39,059

These accounts include a past service cost of £129,000 in respect of the McCloud / Sergeant judgment which ruled that the transitional protection for some members of public service schemes implemented when they were reformed constituted age discrimination. This provision is just under 0.24% of the total scheme liability as at 31 July 2021, the calculation of the adjustment to past service costs arising from the outcome of the Court of Appeal judgment is based on a number of key assumptions including:

- the form of remedy adopted
- how the remedy will be implemented
- which members will be affected by the remedy
- the earning assumptions
- the withdrawal assumption

The other financial and demographic assumptions adopted to calculate the past service cost are the same as those used to calculate the overall scheme liability. Adopting different assumptions, or making other adjustments, to reflect behavioural changes stemming from the judgment, would be expected to change the disclosed past service cost. Similarly, allowing for variations in individual members' future service or salary progression is expected to produce higher costs. The past service cost is particularly sensitive to the difference between assumed long term general pay growth and the CPI. If the long-term salary growth assumptions were

0.5% pa lower, then the past service cost disclosed here would be expected to reduce by 50% and conversely a 0.5% pa increase would increase the estimated cost by 65%.

Shropshire County Pension Fund uses valuation techniques to determine the carrying amount of pooled property funds and directly held freehold property of which the college has a share. The outbreak of COVID-19 has impacted global financial markets and as at the valuation date, less weight can be attached to the previous market evidence to inform opinions of value. Valuations on the Pension Fund property are reported on the basis of 'material valuation uncertainty', consequently less certainty and a higher degree of caution should be attached to the valuation. The college's pension fund property assets total £1,409,000 or 3.2% of total assets (2022-2023 £1,289,000 or 3.3%)

In determining the college's share of the scheme's liabilities the estimated additional liabilities arising from the McCloud judgement have been allowed for and included, based on calculations carried out on the individual member data supplied for the 2021-22 round of actuarial valuations.

22 Related party transactions

Due to the nature of the college's operations and the composition of the board of governors being drawn from local public and private sector organisations, it is possible that transactions will take place with organisations in which a member of the board of governors may have an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the college's financial regulations and normal procurement procedures.

The total expenses paid to or on behalf of the Governors during the year was £715.80 (2022-23: £444.05). This represents travel and subsistence expenses and other out of pocket expenses incurred in attending Governor meetings and charity events in their official capacity.

The Accounting Officer and other staff governors receive remuneration in respect of services they provide undertaking their role as an employee under a contract of employment and not in respect of their role as a governor. No other Governor has received any remuneration or waived payments from the college during the year (2022-23: None).

23 Amounts disbursed as agent - Learner support funds

	2024	2023
	£000	£000
Balance at 1 st August	57	92
16-18 bursary grants	657	632
Other Funding body grants	78	8
Other Funding body grants - Returned	-	(13)
Interest earned	-	-
Total support funds received	792	719
Disbursed to students	(650)	(630)
Administration costs	(32)	(32)
Total support funds disbursed	682	662
Balance unspent as at 31 July, included in creditors	110	57

Funding body grants are available solely for students. In the majority of instances, the college only acts as a paying agent. In these circumstances, the grants and related disbursements are therefore excluded from the Statement of Comprehensive Income.

